

# QUARTERLY EARNINGS REPORT

2nd quarter of 2021

August 2021





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### SEPARATE FINANCIAL RESULTS FOR GRUPO ARGOS 2Q2021

### **Separate Results**

During the second quarter of 2021, revenue was COP 219.48 billion with a growth of 673% YOY, where the comparative basis for 2Q2020 was greatly affected by the COVID-19 effect.

Growth of COP 125 billion via the equity method was leveraged by increased contributions from the cement business (+COP 75 billion) and the concessions business (+COP 69 billion). The real estate business also made satisfactory progress throughout the period, concluding the sale of 5 lots in the city of Barranquilla, allowing it to increase its YOY contribution by COP 65 billion.

| COP millones                        | 2Q2021  | 2Q2020  | Var Y/Y | jun-21  | jun-20  | Var Y/Y |
|-------------------------------------|---------|---------|---------|---------|---------|---------|
| Revenue from ordinary activities    | 219,482 | 28,378  | 673.4%  | 408,632 | 228,628 | 78.7%   |
| Revenue from financial activity     | 1,194   | 49      | 2336.7% | 111,229 | 148,087 | -24.9%  |
| Real estate revenue                 | 111,698 | 46,479  | 140.3%  | 140,730 | 84,814  | 65.9%   |
| Profit (loss) net via equity method | 106,590 | -18,150 | 687.3%  | 156,673 | -4,273  | 3766.6% |

<sup>\*</sup>The income recognized by Grupo Argos in the P&L for the real estate business mainly includes: Sale of urbanized lots, Pactia and valuation of lots. The profit generated by the sale of raw lots is classified in other income in the P&L.

### Separate COGS and SG&A

The cost of ordinary activities for 2Q2021 closed at COP 60.2 billion, a significant increase compared to the same period the previous year, explained by increased sales in the real estate business, associated with increased revenue and net contributions.

Operating expenses for the quarter closed at COP 28.02 billion, a standout of which is an increase of COP 2 billion in taxes and other non-recurring expenses, while expenses related to payroll, services, and fees decreased compared to 2Q2020.

| COP mm                                   | 2Q2021 | 2Q2020 | Var Y/Y   | jun-21 | jun-20 | Var Y/Y |
|--|--------|--------|-----------|--------|--------|---------|
| Cost of ordinary activities              | 60,307 | 10,243 | 488.8%    | 62,306 | 33,629 | 85.3%   |
| Cost of sales of financial activity      | 1,148  | 1      | 114700.0% | 1,148  | 22,955 | -95.0%  |
| Cost of sales of real estate business    | 59,159 | 10,242 | 477.6%    | 61,158 | 10,674 | 473.0%  |
| Operating expenses                       | 28,021 | 23,540 | 19.0%     | 77,370 | 71,017 | 8.9%    |
| Management                               | 23,139 | 18,939 | 22.2%     | 67,911 | 62,303 | 9.0%    |
| Management depreciation and amortization | 4,364  | 4,352  | 0.3%      | 8,764  | 8,112  | 8.0%    |
| Sales                                    | 518    | 249    | 108.0%    | 695    | 602    | 15.4%   |



### Other Operating Revenue / Expenditures

| COP mm                         | 2Q2021 | 2Q2020 | Var Y/Y | jun-21 | jun-20 | Var Y/Y |
|--------------------------------|--------|--------|---------|--------|--------|---------|
| Other revenue and expenditures | -2,081 | -6,152 | 66.2%   | -2,640 | -7,082 | 62.7%   |
| Other revenue                  | 5,433  | 64     | 8389.1% | 5,674  | 657    | 763.6%  |
| Other expenditures             | -7,514 | -6,216 | -20.9%  | -8,314 | -7,739 | -7.4%   |

### Other Non-Operating Revenue/Expenditures

An important reduction of 31% YOY in net financial expenditures was booked in 2Q2021. This reduction is a product of the lower cost of indebtedness, 5.3% at the end of June, and the strategy implemented by the company to reduce its separate indebtedness and refinance loans and bonds at more favorable rates.

| COP mm                                 | 2Q2021  | 2Q2020  | Var Y/Y | jun-21  | jun-20  | Var Y/Y |
|--|---------|---------|---------|---------|---------|---------|
| Non-operating revenue and expenditures | -26,681 | -38,883 | 31.4%   | -43,981 | -63,882 | 31.2%   |
| Financial, net                         | -26,158 | -38,539 | 32.1%   | -43,472 | -64,141 | 32.2%   |
| Exchange rate difference, net          | -523    | -344    | -52.0%  | -509    | 259     | -296.5% |

### **Net Income**

Net income for the quarter was COP 115 billion, 306% YOY growth, which highlights the good results of the business and their contributions via the equity method, operating efficiencies captured during the situation, and interest rate reductions.

#### Separate Grupo Argos financial results summary

| 2Q2021  | 2Q2020                                 | Var Y/Y   | jun-21  | jun-20   | Var Y/Y   |
|---------|--|---|---|--|---|
| 219,482 | 28,378                                 | 673.4%  | 408,632   | 228,628  | 78.7%   |
| 133,437 | -7,205                                 | 1952.0%   | 275,080   | 125,012  | 120.0%  |
| 60.8%   | -25.4%                                 |   | 67.3%   | 54.7%  |   |
| 114,877 | -55,828                                | 305.8%  | 233,059   | 43,568   | 434.9%  |
| 52.3%   | -196.7%                                |   | 57.0%   | 19.1%  |   |
|         | 219,482<br>133,437<br>60.8%<br>114,877 | 219,482 28,378<br>133,437 -7,205<br>60.8% -25.4%<br>114,877 -55,828 | 219,482 28,378 673.4%<br>133,437 -7,205 1952.0%<br>60.8% -25.4%<br>114,877 -55,828 305.8% | 219,482     28,378     673.4%     408,632       133,437     -7,205     1952.0%     275,080       60.8%     -25.4%     67.3%       114,877     -55,828     305.8%     233,059 | 219,482     28,378     673.4%     408,632     228,628       133,437     -7,205     1952.0%     275,080     125,012       60.8%     -25.4%     67.3%     54.7%       114,877     -55,828     305.8%     233,059     43,568 |

#### **Debt and Cash Flow**

Grupo Argos's debt ended the quarter at COP 1.7 tn (-1% YOY) with leveraging indicators in line with its credit rating. The company's strategy and equity structure management was once again validated by Fitch Ratings in June, when it ratified Grupo Argos's AAA credit rating with a stable outlook. The rating agency positively highlighted the organization's financial flexibility thanks to its capacity for accessing alternative sources of liquidity. This rating, together with the AA+ rating given to us by S&P in May, guarantee the organization's structural soundness.

It should also be highlighted that currently 85% of Grupo Argos's debt matures after 2023 thanks to a refinancing of short term maturities performed in recent months. This maturity profile provides the organization with an important degree of short-term financial flexibility.



### Leveraging ratios:

- 3.2x Gross Debt / Dividends
- 17% Gross Debt / Portfolio\*
  - \*Listed share portfolio valued at their end-of-month price + Share in Pactia

The company returned to its minimum cash policy during the quarter to gain efficiency and reduce financial expenses. In this regard, it ended the quarter with COP 2 billion in available cash compared to the COP 24 billion it held in cash as of December 31, 2020.

A cashflow analysis shows that Grupo Argos paid all its yearly dividends to shareholders in April. Although this increased cash outflows during the second quarter, it will also reduce them during the rest of the year. To make this payment, the company took out a bridging loan for COP 131 billion, which will be paid back over upcoming quarters as the company receives dividends from its investments.

In summary, although first semester results show a deficit in terms of operating cash flow due to the temporal disparity between dividends paid and dividends received, during the second semester of the year this trend will be reversed on account of the dividends to be received, a highlight of which will be COP 55 billion in extraordinary dividends, which, if approved, will be paid to Grupo Argos by Cementos Argos in September.

### CONSOLIDATED FINANCIAL RESULTS GRUPO ARGOS 2Q2021

### **Consolidated Revenue**

COP 4 trillion in revenue was received during the quarter, for accumulated revenue of COP 7.8 trillion for the year to date, representing a growth of 20% compared to 2Q2020 and of 3% compared to the same period in 2019.

Increased revenues from the sales of goods and services during 2Q21 can mainly be explained by growth in all business lines, including contributions from CemArgos (+COP 347 billion) and the growth in the Concessions business (+COP 180 billion).

| COP mm                                   | 2Q2021    | 2Q2020    | Var Y/Y | jun-21    | jun-20    | Var Y/Y |
|--|-----------|-----------|---------|-----------|-----------|---------|
| Revenue from operating activities        | 4,026,624 | 3,345,810 | 20.3%   | 7,759,638 | 6,961,592 | 11.5%   |
| Revenue from sales of goods and services | 3,708,297 | 3,155,161 | 17.5%   | 7,282,944 | 6,607,333 | 10.2%   |
| Revenue from financial activity          | 55,087    | 70,178    | -21.5%  | 145,899   | 190,762   | -23.5%  |
| Revenue from real estate business        | 200,422   | 83,247    | 140.8%  | 284,258   | 216,727   | 31.2%   |
| Equity method, net                       | 117,246   | 72,921    | 60.8%   | 151,011   | 37,443    | 303.3%  |
| Sales returns and discounts              | -54,428   | -35,697   | -52.5%  | -104,474  | -90,673   | -15.2%  |



### **Consolidated Costs and Expenses**

Increased costs and expenses for the period (+17% YOY) is due to increased variable costs from greater sales volumes during the period. This 17% increase is less than the 20% increase in revenue, which translates into a higher contribution margin, evincing the company's operating leverage.

An increase of COP 25 billion can be seen on the structural expenses line during 2Q21. This 6% YOY increase responds to the post-COVID economic reactivation. Although there is an increase, the expense efficiency strategy is reflected by comparison with the Proforma EBITDA, which grew COP 238 billion, or almost 10 times more than the increase in expenses.

| COP mm                              | 2Q2021    | 2Q2020    | Var Y/Y | jun-21    | jun-20    | Var Y/Y |
|-------------------------------------|-----------|-----------|---------|-----------|-----------|---------|
| Total Cost                          | 2,923,945 | 2,498,216 | 17.0%   | 5,674,786 | 5,295,898 | 7.2%    |
| Cost of goods sold                  | 2,485,338 | 2,122,510 | 17.1%   | 4,869,141 | 4,505,572 | 8.1%    |
| Depreciation and amortization       | 367,081   | 368,685   | -0.4%   | 727,633   | 725,222   | 0.3%    |
| Cost of sales - Financial act.      | 909       | 0         |         | 909       | 43,276    | -97.9%  |
| Cost of sales - Real estate         | 70,617    | 7,021     | 905.8%  | 77,103    | 21,828    | 253.2%  |
| Operating expenses                  | 419,071   | 394,218   | 6.3%    | 862,525   | 832,808   | 3.6%    |
| Administrative expenses             | 299,882   | 274,171   | 9.4%    | 616,490   | 588,375   | 4.8%    |
| D&A- administrative                 | 51,399    | 61,624    | -16.6%  | 107,398   | 117,162   | -8.3%   |
| Selling expenses                    | 56,990    | 47,564    | 19.8%   | 117,397   | 106,348   | 10.4%   |
| Sales depreciation and amortization | 10,800    | 10,859    | -0.5%   | 21,240    | 20,923    | 1.5%    |

### Other Consolidated Revenue/Expenditures

| COP mm                | 2Q2021  | 2Q2020  | Var Y/Y | jun-21  | jun-20  | Var Y/Y |
|-----------------------|---------|---------|---------|---------|---------|---------|
| Other income/expenses | 189,632 | -4,403  | 4406.9% | 175,471 | 12,716  | 1279.9% |
| Other income          | 227,207 | 24,671  | 820.9%  | 250,705 | 75,972  | 230.0%  |
| Other expenses        | -37,575 | -29,074 | -29.2%  | -75,234 | -63,256 | -18.9%  |

### **Consolidated Ebitda**

Higher sales levels resulted in increased Ebitda, which closed out the quarter at COP 1.3 trillion and the year-to-date at COP 2.3 trillion. Even eliminating the effect of the divestment in the Dallas concrete operations, equal to COP 174 billion in Ebitda, operating results grow compared to 2020 and 2019. 2Q21 growth was 46% YOY and 27% YOY if the effect of the Dallas divestment is eliminated.

### Non-operational income/expenditures

Financia expenses were reduced by 20% YOY thanks to decrease leveraging in Cementos Argos, lower index rates, and strategies implemented by the treasury teams to continue providing the organization with financial flexibility.



| COP mm                              | 2Q2021   | 2Q2020   | Var Y/Y | jun-21   | jun-20   | Var Y/Y |
|-------------------------------------|----------|----------|---------|----------|----------|---------|
| Non-operating revenues and expenses | -284,409 | -352,017 | 19.2%   | -526,786 | -634,355 | 17.0%   |
| Fin. revenue and expenses, net      | -274,276 | -344,902 | 20.5%   | -491,279 | -644,451 | 23.8%   |
| Exchange difference, net            | -10,133  | -7,115   | -42.4%  | -35,507  | 10,096   | -451.7% |

### Consolidated Net Income

Net income for the period grew at an even greater rate than revenue and Ebitda due to the operating performance of the businesses and reduced financial interest, ending the quarter at COP 392 billion and the semester at COP 583 billion, a figure equal to almost four times the net income realized during all of 2020. The net income for the controlling interest ended the quarter at COP 211 billion.

### Summary of Grupo Argos consolidated financial results

| COP mm               | 2Q2021    | 202020    | Var Y/Y | jun-21    | jun-20    | Var Y/Y |
|----------------------|-----------|-----------|---------|-----------|-----------|---------|
| Revenue              | 4,026,624 | 3,345,810 | 20.3%   | 7,759,638 | 6,961,592 | 11.5%   |
| Ebitda               | 1,302,520 | 890,141   | 46.3%   | 2,254,069 | 1,708,909 | 31.9%   |
| Ebitda margin        | 32.3%     | 26.6%     |         | 29.0%     | 24.5%     |         |
| Net Income           | 392,418   | 61,835    | 534.6%  | 583,006   | 88,210    | 560.9%  |
| Controlling interest | 211,492   | 9,607     | 2101.4% | 285,381   | -22,582   | 1363.8% |



### NET CONTRIBUTION BY SEGMENT TO GRUPO ARGOS' CONSOLIDATED RESULTS

The following is the net contribution of the different businesses to Grupo Argos's cumulative consolidated results. We highlight that contributions do not necessarily match the figures reported by each company due to standardization adjustments required by account standards.

### Net contribution by segment to consolidated results

| jun-21                     | Cement    | Energy    | Real Estate | Portfolio | Concessions | Other       | Total     |
|----------------------------|-----------|-----------|-------------|-----------|-------------|-------------|-----------|
| Revenue                    | 4,789,130 | 1,910,270 | 137,636     | 203,220   | 697,825     | 21,557      | 7,759,638 |
| Gross Income               | 953,406   | 586,440   | 76,477      | 193,100   | 274,336     | 1,093       | 2,084,852 |
| Operating Income           | 689,482   | 422,964   | 43,406      | 142,915   | 101,570     | -2,539      | 1,397,798 |
| Ebitda                     | 1,145,492 | 623,072   | 43,738      | 151,910   | 290,677     | -820        | 2,254,069 |
| Net Income                 | 257,266   | 197,937   | 39,004      | 112,537   | -13,277     | -<br>10,461 | 583,006   |
| Participación controladora | 105,599   | 67,771    | 39,004      | 100,895   | -17,624     | -<br>10,264 | 285,381   |

| jun-20                     | Cement    | Energy    | Real Estate | Portfolio | Concessions | Other  | Total     |
|----------------------------|-----------|-----------|-------------|-----------|-------------|--------|-----------|
| Ingresos                   | 4,300,674 | 1,813,643 | 82,212      | 117,299   | 629,576     | 18,188 | 6,961,592 |
| Utilidad bruta             | 661,885   | 595,710   | 71,538      | 64,571    | 263,742     | 8,248  | 1,665,694 |
| Utilidad operacional       | 272,603   | 453,657   | 37,874      | 19,167    | 71,030      | -8,729 | 845,602   |
| Ebitda                     | 759,437   | 637,161   | 38,143      | 27,329    | 255,079     | -8,240 | 1,708,909 |
| Utilidad neta              | 27,899    | 178,370   | 38,553      | -54,209   | -100,029    | -2,374 | 88,210    |
| Participación controladora | 4,549     | 68,118    | 38,553      | -54,636   | -76,788     | -2,378 | -22,582   |

Does not include reclassifications

### **INVESTMENT PORTFOLIO**

| Business                  | Share<br>(%) | # de shares<br>(#) | Value<br>(COP mm) | Value<br>(USD mm)* | Px / Share<br>(COP)* |
|---------------------------|--------------|--------------------|-------------------|--------------------|----------------------|
| Cement (Cementos Argos)** | 58.5%        | 684,797,259        | 3,831,441         | 999                | 5,595                |
| Energy (Celsia)           | 52.9%        | 566,360,307        | 2,289,228         | 597                | 4,042                |
| Concessions (Odinsa)***   | 99.9%        | 195,926,657        | 2,057,230         | 536                | 10,500               |
| Grupo Sura                | 27.7%        | 129,721,643        | 2,244,184         | 585                | 17,300               |
| Grupo Nutresa             | 9.8%         | 45,243,781         | 936,546           | 244                | 20,700               |
| Total                     |              |                    | 11,358,630        | 2,960              |                      |

<sup>\*</sup> Closing stock market price on June 30, 2021. Official exchange rate on June 30, 2021: 3,836.95 / 1 USD

<sup>\*\*</sup> Grupo Argos share in Cementos Argos is equivalent to 49.6% of outstanding shares and 58.5% of common shares

<sup>\*\*\*</sup> The Odinsa share price is equivalent to the OPA delisting value (COP 10,500).



### DIVIDENDS OPERATING REVENUE AND CASH FLOW - INDIVIDUAL STATEMENT

### Dividend Operational revenue recognized in P&L statement

| COP mm              | jun-21  | jun-20  | Var Y/Y |
|---------------------|---------|---------|---------|
| Grupo Sura          | 78,274  | 82,244  | -4.8%   |
| Grupo Nutresa       | 31,761  | 29,372  | 8.1%    |
| Pactia & Pactia SAS | 6,749   | 7,630   | -11.5%  |
| Other               | 871     | 160     | 444.4%  |
| Total               | 117,655 | 119,406 | -1.5%   |

### Ingresos por dividendos recibidos en caja

| COP mm  | jun-21  | jun-20  | Var Y/Y |
|---|---------|---------|---------|
| Cementos Argos S.A.                             | 56,004  | 40,399  | 39%     |
| Celsia S.A. E.S.P.                              | 83,822  | 54,087  | 55%     |
| Odinsa S.A.                                     | 0       | 0       |         |
| Opain S.A. (incluye recaudo deuda subordinada)  | 0       | 0       |         |
| Consoricio Mantenimiento Opain                  | 0       | 300     | -100%   |
| Grupo de Inversiones Suramericana S.A Ordinaria | 38,475  | 36,744  | 5%      |
| Grupo Nutresa S.A.                              | 15,251  | 14,265  | 7%      |
| Fondo de Capital Privado Pactia y Pactia SAS    | 6,242   | 2,344   | 166%    |
| Otros   | 7,567   | 30      |         |
| Total dividends and others received             | 207,361 | 148,169 | 40%     |



### SEPARATE STATEMENT OF FINANCIAL POSITION

### **BALANCE SHEET- INDIVIDUAL**

| COP mm                                    | jun-21     | dic-20     | Var Y/Y  |
|---|------------|------------|----------|
| Cash and cash equivalents                 | 2,090      | 24,148     | -91.3%   |
| Derivative Financial Instruments          | 439        | 0          |          |
| Current Investments                       | 0          | 0          |          |
| Trade account receivables, net            | 341,546    | 330,216    | 3.4%     |
| Inventories                               | 194,384    | 248,887    | -21.9%   |
| Prepayments                               | 9,110      | 5,026      | 81.3%    |
| Non-current assets for sale               | 0          | 0          |          |
| Total current assets                      | 547,569    | 608,277    | -10.0%   |
|   |            |            |          |
| Permanent investments                     | 15,358,219 | 14,934,627 | 2.8%     |
| Other non-current account receivables     | 157,071    | 32,062     | 389.9%   |
| Inventories                               | 0          | 0          |          |
| Assets by right of use PPE                | 7,824      | 8,777      | -10.9%   |
| Intangibles, net                          | 83,658     | 91,296     | -8.4%    |
| Property, plant and equipment, net        | 789        | 856        | -7.8%    |
| Investment properties                     | 2,142,983  | 2,108,885  | 1.6%     |
| Deferred tax asset                        | 0          | 0          |          |
| Biological assets                         | 0          | 0          |          |
| Derivative financial instruments          | 0          | 0          |          |
| Other non-current assets                  | 6,981      | 6,694      | 4.3%     |
| Total non-current assets                  | 17,757,525 | 17,183,197 | 3.3%     |
|   |            |            |          |
| Total assets                              | 18,305,094 | 17,791,474 | 2.9%     |
| US\$                                      | 4,873      | 5,183      | -6.0%    |
|   |            |            |          |
| Current financial liabilities             | 133,821    | 237        | 56364.6% |
| Lease liabilities                         | 2,402      | 1,720      | 39.7%    |
| Bonds and other financial liabilities     | 23         | 535        | -95.7%   |
| Current trade and other current payables  | 16,624     | 94,587     | -82.4%   |
| Provisions                                | 253        | 253        | 0.0%     |
| Current tax payables                      | 3,334      | 7,453      | -55.3%   |
| Current employee benefits liabilities     | 6,946      | 13,522     | -48.6%   |
| Other current financial liabilities       | 0          | 0          |          |
| Other current liabilities                 | 83,752     | 57,882     | 44.7%    |
| Derivative financial instruments          | 0          | 0          |          |
| Total current liabilities                 | 247,155    | 176,189    | 40.3%    |
|   |            |            |          |
| Non-current financial liabilities         | 479,774    | 479,768    | 0.0%     |
| Lease liabilities                         | 5,305      | 6,763      | -21.6%   |
| Bonds and other financial liabilities     | 1,125,850  | 1,125,849  | 0.0%     |
| Deferred tax liabilities                  | 201,896    | 207,369    | -2.6%    |
| Non current employee benefits liabilities | 2,760      | 2,760      | 0.0%     |



| Derivative Financial Instruments | 0          | 0          |        |
|----------------------------------|------------|------------|--------|
| Other non current liabilities    | 0          | 0          |        |
| Total non-current liabilities    | 1,815,585  | 1,822,509  | -0.4%  |
|                                  |            |            |        |
| Total liabilities                | 2,062,740  | 1,998,698  | 3.2%   |
| US\$                             | 549        | 582        | -5.7%  |
|                                  |            |            |        |
| Share capital                    | 54,697     | 53,933     | 1.4%   |
| Additional paid-in capital       | 1,503,373  | 1,354,759  | 11.0%  |
| Other comprehensive income       | 2,171,185  | 1,792,605  | 21.1%  |
| Reserves                         | 3,339,623  | 3,673,583  | -9.1%  |
| Other components of equity       | 317,308    | 301,186    | 5.4%   |
| Retained earnings                | 8,623,109  | 8,675,833  | -0.6%  |
| Profit (Loss) for the year       | 233,059    | -59,123    | 494.2% |
| Total Equity                     | 16,242,354 | 15,792,776 | 2.8%   |
| US\$                             | 4,324      | 4,601      | -6.0%  |



### **INCOME STATEMENT - INDIVIDUAL**

| COP mm                                 | 2Q2021  | 2Q2020  | Var Y/Y   | jun-21  | jun-20  | Var Y/Y |
|--|---------|---------|-----------|---------|---------|---------|
| Revenue                                | 219,482 | 28,378  | 673.4%    | 408,632 | 228,628 | 78.7%   |
| Income from financial activity         | 1,194   | 49      | 2336.7%   | 111,229 | 148,087 | -25%    |
| Income from real estate business       | 111,698 | 46,479  | 140.3%    | 140,730 | 84,814  | 66%     |
| Profit (loss) net via equity method    | 106,590 | -18,150 | 687.3%    | 156,673 | -4,273  | 3767%   |
| Cost of ordinary activities            | 60,307  | 10,243  | 488.8%    | 62,306  | 33,629  | 85%     |
| Cost of sales of financial activity    | 1,148   | 1       | 114700.0% | 1,148   | 22,955  | -95%    |
| Cost of sales of real estate business  | 59,159  | 10,242  | 477.6%    | 61,158  | 10,674  | 473%    |
| Gross Income                           | 159,175 | 18,135  | 777.7%    | 346,326 | 194,999 | 78%     |
| Gross Margin                           | 72.5%   | 63.9%   |           | 84.8%   | 85.3%   |         |
| Operating expenses                     | 28,021  | 23,540  | 19.0%     | 77,370  | 71,017  | 9%      |
| Management                             | 23,139  | 18,939  | 22.2%     | 67,911  | 62,303  | 9%      |
| Management D&A                         | 4,364   | 4,352   | 0.3%      | 8,764   | 8,112   | 8%      |
| Sales                                  | 518     | 249     | 108.0%    | 695     | 602     | 15%     |
| Sales D&A                              | 0       | 0       |           | 0       | 0       |         |
| Other revenue and expenditures         | -2,081  | -6,152  | 66.2%     | -2,640  | -7,082  | 63%     |
| Other revenue                          | 5,433   | 64      | 8389.1%   | 5,674   | 657     | 764%    |
| Other expenditures                     | -7,514  | -6,216  | -20.9%    | -8,314  | -7,739  | -7%     |
| Wealth tax                             | 0       | 0       |           | 0       | 0       |         |
| Profit from operating activities       | 129,073 | -11,557 | 1216.8%   | 266,316 | 116,900 | 128%    |
| Operating margin                       | 58.8%   | -40.7%  |           | 65.2%   | 51.1%   |         |
| EBITDA                                 | 133,437 | -7,205  | 1952.0%   | 275,080 | 125,012 | 120%    |
| EBITDA margin                          | 60.8%   | -25.4%  |           | 67.3%   | 54.7%   |         |
| Non-operating revenue and expenditures | -26,681 | -38,883 | 31.4%     | -43,981 | -63,882 | 31%     |
| Financial, net                         | -26,158 | -38,539 | 32.1%     | -43,472 | -64,141 | 32%     |
| Exchange rate difference, net          | -523    | -344    | -52.0%    | -509    | 259     | -297%   |
| Proftit before tax                     | 102,392 | -50,440 | 303.0%    | 222,335 | 53,018  | 319%    |
| Income tax                             | -12,485 | 5,388   | -331.7%   | -10,724 | 9,450   | -213%   |
| Net profit (loss)                      | 114,877 | -55,828 | 305.8%    | 233,059 | 43,568  | 435%    |
| Net margin                             | 52.3%   | -196.7% |           | 57.0%   | 19.1%   |         |

### INDIVIDUAL CASH FLOW STATEMENT

| COP mm  | jun-21   | jun-20       |
|---|----------|--------------|
|   |          |              |
| CASH FLOWS FROM OPERATING ACTIVITIES                            |          |              |
| Net profit (loss)   | 233,059  | 43,568       |
| Adjustments:  | 0        | 0            |
| Dividend and interest income                                    | -117,655 | -<br>119,405 |
| Income tax expense recognized through profit or loss            | -10,724  | 9,450        |
| Equity-accounted investees in the results of subsidiaries       | -156,673 | 4,273        |
| Financial expense, net recognized through profit for the period | 43,911   | 49,570       |
| Gain on disposal of non-current assets                          | 15       | -12,557      |
| Gain on fair value measurement                                  | -57,470  | -48,088      |



|   | 0.704    |              |
|---|----------|--------------|
| Depreciation and amortization of non-current assets                                     | 8,764    | 8,112        |
| Impairment recovery (loss), net of financial assets                                     | 1,654    | 43           |
| Unrealized foreign Exchange, recognised through profit or loss on financial instruments | 508      | -326         |
| Other adjustments   | -862     | -346         |
|   | -55,473  | -65,706      |
| Changes in Working Capital:   |          |              |
| Trade and other receivables   | -57,119  | 4,179        |
| Inventories   | 45,665   | 16,937       |
| Other assets  | -2,799   | -1,140       |
| Trade and other payables  | 1,499    | -6,048       |
| Other liabilities   | 28,316   | -2,852       |
| CASH USED IN OPERATIONS   | -39,911  | -54,630      |
| Dividends received  | 208,020  | 148,073      |
| Income tax paid   | -25,453  | 29,695       |
| NET CASH FLOW FROM OPERATING ACTIVITIES   | 142,656  | 123,138      |
| CASH FLOW FROM INVESTING ACTIVITIES   |          |              |
| Financial interest received   | 528      | 3,908        |
| Acquisition of property, plant and equipment  | 0        | -295         |
| Proceeds from the sale of PP&E  | 0        | 40           |
| Acquisition of investment property  | -6,001   | -712         |
| Proceeds from the sale of investment property   | 3,500    | 9            |
| Acquisition of interests in subsidiaries  | 0        | -4,581       |
| Acquisition of interests in associates and joint ventures                               | -1       | 0            |
| Proceeds from the sale of interests in subsidiaries                                     | 1,148    | 36,422       |
| Acquisition of financial assets   | -178     | -793         |
| Proceeds from the sale of financial assets  | 0        | 5,427        |
| Restitution of subordinated debt  | 3,032    | 188          |
| CASH FLOW FROM INVESTING ACTIVITIES   | 2,028    | 39,613       |
| CASH FLOWS FROM FINANCING ACTIVITIES  |          |              |
| Increase in financing instruments   | 203,118  | 203,703      |
| Payment of financing instruments  | -72,452  | -53,703      |
| Payment of lease liabilities  | -872     | -893         |
| Financial derivative contracts hedging financial liabilities                            | 0        | -227         |
| Dividends paid on ordinary shares   | -167,397 | -<br>117,263 |
| Dividends paid on preferential shares   | -90,674  | -38,027      |
| Interest paid   | -38,022  | -42,141      |
| Other cash inflows / outflows   | -439     | 135          |
| NET CASH FLOW USED IN FINANCING ACTIVITIES  | -166,738 | -48,416      |
| NET INODE OF (PEOPLOS) IN CARL AND CARL TO THE  | 22.25    | 444.00=      |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS                                    | -22,054  | 114,335      |
| Cash and cash equivalents at the beginning of the period                                | 24,148   | 1,729        |



| Effect of exchange rate changes on cash and cash equivalents held in foreign currencies | -4    | 29      |
|---|-------|---------|
| CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD                                      | 2,090 | 116,093 |

### **Separate Financial Statement Ratios**

|                        | jun-21  | jun-20  |  |
|------------------------|---------|---------|--|
| Liquidity:             |         |         |  |
| Current ratio          | 2.22    | 3.45    | Current assets / Current liabilities             |
| Quick ratio            | 1.43    | 2.04    | Current assets - inventory / Current liabilities |
|                        |         |         |  |
| Indebtedness:          |         |         |  |
| Debt ratio             | 0.11    | 0.11    | Total liabilities / Total assets                 |
| Debt to equity ratio   | 0.13    | 0.13    | Total liabilities / Equity                       |
|                        |         |         |  |
| Solvency:              |         |         |  |
| Assets to equity ratio | 1.13    | 1.13    | Total assets / Equity                            |
| Financial Leverage     | 0.69    | 0.84    | (UAI / Equity) / (UAII / Total assets)           |
|                        |         |         |  |
| Returns:               |         |         |  |
| ROA                    | 0.71%   | 1.80%   | Net profit / Total assets                        |
| Gross margin           | 80.80%  | 89.09%  | Gross profit / Operational revenues              |
| Operational margin     | 49.08%  | 68.23%  | Operational profit / Operational revenues        |
| Net margin             | 29.88%  | 47.83%  | Net profit / Operational revenues                |
|                        |         |         |  |
| Other:                 |         |         |  |
| Working Capital        | 300,414 | 432,088 | Current assets - Current liabilities             |
| EBITDA                 | 233,151 | 473,773 | EBITDA   |
| EBITDA margin          | 53.44%  | 70.68%  | EBITDA margin                                    |

UAI = Pretax income UAII = Income before taxes and interests \*P&L indicators are as of LTM



### **CONSOLIDATED FINANCIAL STATEMENTS**

### CONSOLIDATED BALANCE SHEET

| CONSOLIDATED BALANCE SHEET   | ium O4     | dia 20       | VorVA         |
|--|------------|--------------|---------------|
| Cook and each aguivalents  | jun-21     | dic-20       | Var Y/Y       |
| Cash and cash equivalents  | 2,557,910  | 2,701,096    | -5.3%         |
| Derivative financial instruments   | 16,681     | 6,354        | 162.5%        |
| Other financial Investments  | 0          | 0            | 00.00/        |
| Trade account receivables, net   | 2,855,680  | 2,255,887    | 26.6%         |
| Inventories  | 1,296,513  | 1,237,080    | 4.8%          |
| Biological assets  | 5,652      | 5,634        | 0.3%          |
| Prepayments and other non-financial assets   | 187,324    | 212,046      | -11.7%        |
| Non-current assets held for sale   | 250,306    | 247,954      | 0.9%          |
| Total current assets   | 7,170,066  | 6,666,051    | 7.6%          |
| Investments in accepiates and joint Ventures                                       | 10 612 651 | 10 262 790   | 2 40/         |
| Investments in associates and joint Ventures Other non-current account receivables | 10,613,651 | 10,263,780   | 3.4%<br>10.9% |
| Inventories  | 3,136,391  | 2,828,008    | 10.9%         |
|  | 0          | 0<br>813,037 | -15.4%        |
| Assets by right of use properties, plants and equipment Intangibles, net           | 688,018    | ,            | -             |
|  | 7,554,862  | 7,713,637    | -2.1%<br>4.3% |
| Property, plant and equipment, net   | 20,499,106 | 19,659,963   | 4.3%          |
| Assets by right of use investment properties                                       | 0          | 0            | 4 70/         |
| Investment properties  | 2,319,505  | 2,280,815    | 1.7%          |
| Deferred taxes   | 383,622    | 388,664      | -1.3%         |
| Biological assets  | 54,786     | 53,721       | 2.0%          |
| Derivative financial instruments   | 15,578     | 0            |               |
| Restricted cash  | 0          | 0            | <b>. .</b>    |
| Prepayments and other non-financial assets   | 116,149    | 105,891      | 9.7%          |
| Total non-current assets   | 45,381,668 | 44,107,516   | 2.9%          |
| Total assets   | 52,551,734 | 50,773,567   | 3.5%          |
| US\$   |            | 14,792       | -5.4%         |
|  | 13,989     | 14,792       | -5.4%         |
| Current financial liabilities  | 2,538,565  | 1,741,257    | 45.8%         |
| Lease liabilities  | 115,660    | 132,103      | -12.4%        |
| Bonds and other financial liabilities  | 940,358    | 643,567      | 46.1%         |
| Current trade and other current payables   | 2,596,634  | 2,353,159    | 10.3%         |
| Current provisions   | 373,211    | 430,062      | -13.2%        |
| Current tax payables   | 303,929    | 183,414      | 65.7%         |
| Employee benefits liabilities  | 210,044    | 208,396      | 0.8%          |
| Other employee benefits liabilities  | 0          | 0            |               |
| Income received in advance   | 0          | 0            |               |
| Other current financial liabilities  | 4,734      | 3,811        | 24.2%         |
|  | ,          |              |               |
| Other current liabilities  | 433,876    | 407,731      | 6.4%          |



| Liabilities associated with assets held for sale | 443,973    | 455,564    | -2.5%  |
|--|------------|------------|--------|
| Total current liabilities                        | 7,963,089  | 6,624,149  | 20.2%  |
|  |            |            |        |
| Non-current financial liabilities                | 5,243,168  | 5,386,230  | -2.7%  |
| Lease liabilities                                | 610,798    | 685,001    | -10.8% |
| Bonds and other financial liabilities            | 8,394,999  | 8,974,024  | -6.5%  |
| Deferred taxes                                   | 1,170,696  | 1,112,850  | 5.2%   |
| Provisions                                       | 251,233    | 236,086    | 6.4%   |
| Other non-current payables                       | 311,448    | 408,744    | -23.8% |
| Employee benefits liabilities                    | 444,603    | 445,591    | -0.2%  |
| Other employee benefits liabilities              | 0          | 0          |        |
| Derivative financial instruments                 | 68,916     | 95,940     | -28.2% |
| Tax liabilities                                  | 0          | 0          |        |
| Other non-current liabilities                    | 607,375    | 575,101    | 5.6%   |
|  |            |            |        |
| Total non-current liabilities                    | 17,103,236 | 17,919,567 | -4.6%  |
|  |            |            |        |
| Total Liabilities                                | 25,066,325 | 24,543,716 | 2.1%   |
| US\$   | 6,672      | 7,150      | -6.7%  |
|  |            |            |        |
| Share capital                                    | 54,697     | 53,933     | 1.4%   |
| Additional paid-in capital                       | 1,503,373  | 1,354,759  | 11.0%  |
| Other comprehensive income                       | 3,232,673  | 2,591,296  | 24.8%  |
| Reserves   | 3,339,623  | 3,673,583  | -9.1%  |
| Other components of equity                       | -88,036    | -143,779   | 38.8%  |
| Retained earnings                                | 9,124,775  | 9,218,462  | -1.0%  |
| Profit for the period                            | 285,381    | -100,013   | 385.3% |
| Equity buybacks                                  | 0          | 0          |        |
| Non-controlling interests                        | 10,032,923 | 9,581,610  | 4.7%   |
| TOTAL EQUITY                                     | 27,485,409 | 26,229,851 | 4.8%   |
| US\$   | 7,316      | 7,642      | -4.3%  |



### **CONSOLIDATED P&L STATEMENT**

| COP mm                                   | 202021    | 202020    | Var Y/Y | jun-21    | jun-20    | Var Y/Y |
|--|-----------|-----------|---------|-----------|-----------|---------|
| Revenue                                  | 4,026,624 | 3,345,810 | 20.3%   | 7,759,638 | 6,961,592 | 11.5%   |
| Revenue from sales of goods and services | 3,708,297 | 3,155,161 | 17.5%   | 7,282,944 | 6,607,333 | 10.2%   |
| Revenue from financial activity          | 55,087    | 70,178    | -21.5%  | 145,899   | 190,762   | -23.5%  |
| Revenue from real estate business        | 200,422   | 83,247    | 140.8%  | 284,258   | 216,727   | 31.2%   |
| Equity method, net                       | 117,246   | 72,921    | 60.8%   | 151,011   | 37,443    | 303.3%  |
| Valuation of investments at fair value   |           |           |         |           |           |         |
| Sales returns and discounts              | -54,428   | -35,697   | -52.5%  | -104,474  | -90,673   | -15.2%  |
| Total Cost                               | 2,923,945 | 2,498,216 | 17.0%   | 5,674,786 | 5,295,898 | 7.2%    |
| Cost of goods sold                       | 2,485,338 | 2,122,510 | 17.1%   | 4,869,141 | 4,505,572 | 8.1%    |
| Depreciation and amortization            | 367,081   | 368,685   | -0.4%   | 727,633   | 725,222   | 0.3%    |
| Cost of sales - Financial act.           | 909       | 0         |         | 909       | 43,276    | -97.9%  |
| Cost of sales - Real estate              | 70,617    | 7,021     | 905.8%  | 77,103    | 21,828    | 253.2%  |
| Gross income                             | 1,102,679 | 847,594   | 30.1%   | 2,084,852 | 1,665,694 | 25.2%   |
| Gross margin                             | 27.4%     | 25.3%     |         | 26.9%     | 23.9%     |         |
| Operating expenses                       | 419,071   | 394,218   | 6.3%    | 862,525   | 832,808   | 3.6%    |
| Administrative expenses                  | 299,882   | 274,171   | 9.4%    | 616,490   | 588,375   | 4.8%    |
| D&A- administrative                      | 51,399    | 61,624    | -16.6%  | 107,398   | 117,162   | -8.3%   |
| Impairment of management value           |           |           |         |           |           |         |
| Selling expenses                         | 56,990    | 47,564    | 19.8%   | 117,397   | 106,348   | 10.4%   |
| D&A- administrative                      | 10,800    | 10,859    | -0.5%   | 21,240    | 20,923    | 1.5%    |
| Impairment of selling expenses           |           |           |         |           |           |         |
| Other income/expenses                    | 189,632   | -4,403    | 4406.9% | 175,471   | 12,716    | 1279.9% |
| Other income                             | 227,207   | 24,671    | 820.9%  | 250,705   | 75,972    | 230.0%  |
| Other expenses                           | -37,575   | -29,074   | -29.2%  | -75,234   | -63,256   | -18.9%  |
| Wealth Tax                               | 0         | 0         |         | 0         | 0         |         |
| Operating profit                         | 873,240   | 448,973   | 94.5%   | 1,397,798 | 845,602   | 65.3%   |
| Operating margin                         | 21.7%     | 13.4%     |         | 18.0%     | 12.1%     |         |
| EBITDA                                   | 1,302,520 | 890,141   | 46.3%   | 2,254,069 | 1,708,909 | 31.9%   |
| EBITDA margin                            | 32.3%     | 26.6%     |         | 29.0%     | 24.5%     |         |
| Non-operating revenues and expenses      | -284,409  | -352,017  | 19.2%   | -526,786  | -634,355  | 17.0%   |
| Financial revenues and expenses, net     | -274,276  | -344,902  | 20.5%   | -491,279  | -644,451  | 23.8%   |
| Dividends (other)                        |           |           |         |           |           |         |
| Exchange difference, net                 | -10,133   | -7,115    | -42.4%  | -35,507   | 10,096    | -451.7% |
| Equity method (reported by subsidiaries) |           |           |         |           |           |         |
| Pre-tax profit (loss)                    | 588,831   | 96,956    | 507.3%  | 871,012   | 211,247   | 312.3%  |
| Income tax                               | 196,413   | 35,121    | 459.2%  | 288,006   | 123,037   | 134.1%  |
| Net income                               | 392,418   | 61,835    | 534.6%  | 583,006   | 88,210    | 560.9%  |
| Net margin                               | 9.7%      | 1.8%      |         | 7.5%      | 1.3%      |         |
| Controlling interest                     | 211,492   | 9,607     | 2101.4% | 285,381   | -22,582   | 1363.8% |
| Net margin - controlling                 | 5.3%      | 0.3%      |         | 3.7%      | -0.3%     |         |

### **REAL ESTATE BUSINESS**

### Second Quarter 2021 Results

Net cash flow increased 91% during the second quarter of 2021 compared to the same period the previous year, and over 100% year-to-date. Even with increased urban development costs, explained by the construction work being done in Baru, cashflow is positive, i.e., during the semester the business paid all its costs and expenses, including property taxes.

Regarding the sales revenue on the P&L, this quarter we transferred five lots in Barranquilla, four of them in Ribera de Mallorquin, representing an increase of 781%. It whould be remembered that, in 2020, we booked a valuation of these plots, contributing 24 billion in total to Ebitda in the second quarter of 2020. In other words, we booked most of the income from this business deal the previous year. Even so, Ebitda for the quarter grew 4%.

Additionally, in July the break even point was reached for the first houses in the Calablanca project, the point at which revenue will begin coming in for this lot.

We highlight good cashflow results, the realization of business deals on the P&L, the beginning of fulfillment of agreements with the communities in Baru, and the generation of employment resulting from the progress made with the work. High sales levels, especially for social housing in Barranquilla, and the reactivation of tourism, provide us with a very optimistic outlook for the upcoming months.

#### Revenue and costs details - Real Estate Business

| COP mm                          | 2Q21    | 2Q20   | Var Y/Y  | as of Jun21 | as of<br>Jun20 | Var Y/Y  |
|---------------------------------|---------|--------|----------|-------------|----------------|----------|
| Revenue - P&L                   | 83,966  | 39,036 | 115.10%  | 103,983     | 55,331         | 87.93%   |
| Revenue from sale of properties | 102,596 | 11,644 | 781.11%  | 103,340     | 15,268         | 576.83%  |
| EBITDA                          | 24,188  | 23,221 | 4.17%    | 12,899      | 10,388         | 24.18%   |
| M2 sold                         | 123,119 | 10,295 | 1095.91% | 123,119     | 10,295         | 1095.91% |
| Revenue - Cash Flow             | 34,026  | 18,845 | 80.56%   | 51,623      | 31,322         | 64.82%   |
| Net Cash Flow                   | 22,742  | 11,898 | 91.14%   | 5,708       | (7,353)        | 177.64%  |

<sup>\*</sup>Revenue recognized by the real estate business includes non-developed and developed properties.

Gross cash revenue for the real estate returns business was COP 81 billion, growing 43% YOY, and Ebitda for the quarter was COP 36 billion, increasing 71% YOY.

Fund administration management over the past few months should be highlighted. For the year-to-date, almost 93,000 sq.mt. were renovated and close to 146,000 sq.mt. were commercialized either through lease or sale. As a result of the efforts made, portfolio

## **Real Estate Business**



occupation, without including hotels, closed the quarter at 91%, and at 88% including hotels. A highlight of this occupation is the first multi-family housing project, 850 Living in Miami, which achieved an occupation of 92% in its first six months in operation, 9 months earlier than forecast.

Shopping mall fundamentals have continued improving with the elimination of mobility restrictions in the country. During the first semester, traffic and sales grew 47% and 33% respectively compared to the same period the year before.

Finally, the fund continues looking for ways to recycle capital by selling non-strategic assets. At the cut-off date of June 2021, over COP 48 billion in divestments are assured, with an estimated 4% margin.

#### Revenue and costs - Pactia

| COP mm               | 2Q - 2021 | 2Q - 2020 | Var Y/Y | Jun-21  | Jun-20  | Var Y/Y |
|----------------------|-----------|-----------|---------|---------|---------|---------|
| Gross Revenue        | 81,015    | 56,620    | 43%     | 160,814 | 142,157 | 13%     |
| Operating Costs      | 27,172    | 18,426    | 47%     | 53,065  | 47,003  | 13%     |
| Net Operating Income | 18,023    | 17,267    | 4%      | 34,151  | 32,807  | 4%      |
| Ebitda               | 35,820    | 20,927    | 71%     | 73,597  | 62,346  | 18%     |
| Ebitda margin        | 44%       | 37%       | 725 pb  | 46%     | 44%     | 191 pb  |



A call to discuss the results of 2Q 2021 will be held on Friday, August 13, at 7:30 am Colombian time (8:30 EDT)

Spanish: https://summa-sci.zoom.us/webinar/register/WN W06hZw-pS-igXqVu3ulruw

English: https://summa-sci.zoom.us/webinar/register/WN\_YI\_c8hb3TKqhZryMIZTztg

A detailed presentation of these results shall be made available on Grupo Argos' Investor Website (www.grupoargos.com) under home or in the Financial Information / Reports section

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### **ODINSA**

### Consolidated Results 2Q2021

Odinsa, at a consolidated level, realized COP 233 billion in revenue in the second quarter of 2021, 55% more than recorded for the same period the previous year. As of June 2021, all highway concessions consolidated by Odinsa made positive contributions to the YOY variation, except for the Green Corridor and Boulevard Turístico del Atlántico. As regards airport concessions, this quarter there was a lower net loss via the equity method from Quiport and OPAIN, resulting from increased net income compared to the previous year and thanks to a slow recovery in passenger traffic.

In Q2, per segment revenue from the highway concessions was COP 226 billion (+20% YOY), mainly due to the soundness of the revenue from highways like Autopistas del Café, Autopistas del Nordeste, Malla Vial del Meta and Túnel de Oriente, the latter two with significant increases of 205% and 303% respectively, compared to 2Q2020. In the construction segment, revenue was COP 29 billion, with a variation of -14% YOY, mainly due to a reduction in the Autopistas del Café and Farallones Consortium. Finally, in the airport business, revenue recorded a negative contribution of COP -6 billion for the quarter, representing an increase of COP 60 billion compared to the COP -66 billion reported for 2Q2020.

The 2Q2021 Ebitda shows a variation of +49% YOY, for a total of COP 137 billion. The highway concession segment had a variation of +1% YOY, with a contribution of COP 134 billion during this quarter, explained mainly by the operating results for Pacifico 2, Malla Vial del Meta and Túnel de Oriente. As regards the construction segment, the contribution to Ebitda was COP 17 billion (-36% YOY) explained mainly by decreased construction work in the Autopistas del Café Consortium and the Farallones Consortium. Finally, as regards the airport segment, contribution to Ebitda was COP -6 billion, in line with the contribution of consolidated revenue.

In terms of Net Income, 2Q2021 shows a variation of 228% in comparison with the same period the previous year, for COP 27 billion.

On the other, the company's consolidated financial debt ended the second quarter at COP 3.1 trillions, an increase of 2% compared to the previous year (COP + 246 billion). This increase corresponds to the additional debt in Túnel de Oriente as an effect of the cash out, which will be refinanced in 2021 on the Equity Markets and a bridging loan to pay the final installment of this concession. If total consolidated debt is compared, eliminating the additional debt for Túnel de Oriente (COP 280 billion), the variation would be -1.2% YOY, i.e., COP -34 billion. The company's debt obtimization strategy is reflected by a reduction of 25 basic points in the cost of debt in USD, compared to the same period the year before and of close to 201 basic points in the cost of debt in COP.

As regards separate debt, the balance at the close of 2Q2021 is COP 1.53 trillion, 8% more compared to the same cutoff date the year before, as mentioned before due to the bridging



credit taken out for paying the second installment of Túnel de Oriente. Likewise, the cost in COP decreased by 215 basic points the year before and the cost in USD by 14 basic points.

### Contribution by business 2Q2021

| COP mm                                | Highway<br>Concessions | Construction | Airport<br>Concessions | Other<br>Operations<br>(*) | TOTAL   |
|---------------------------------------|------------------------|--------------|------------------------|----------------------------|---------|
| Total revenues                        | 226,009                | 29,049       | -6,210                 | 29,547                     | 233,706 |
| EBIDTA                                | 134,353                | 17,985       | -6,210                 | 12,745                     | 137,496 |
| Profit or loss for the parent company | 42,123                 | 13,580       | -6,210                 | -9,628                     | 27,170  |
| EBIDTA margin                         | 59%                    | 62%          | 100%                   | 43%                        | 59%     |
| Net margin                            | 19%                    | 47%          | 100%                   | -33%                       | 12%     |

### Contribution by business 2Q2020

| COP mm                                | Highway<br>Concessions | Construction | Airport<br>Concessions | Other<br>Operations<br>(*) | TOTAL   |
|---------------------------------------|------------------------|--------------|------------------------|----------------------------|---------|
| Total revenues                        | 187,621                | 33,622       | -66,827                | 34,100                     | 150,915 |
| EBIDTA                                | 133,573                | 27,947       | -66,827                | 22,265                     | 91,990  |
| Profit or loss for the parent company | 50,590                 | 21,760       | -66,827                | -16,926                    | -21,212 |
| EBIDTA margin                         | 71%                    | 83%          | 100%                   | 65%                        | 61%     |
| Net margin                            | 27%                    | 65%          | 100%                   | -50%                       | -14%    |

<sup>\*</sup>Direct business in Marjoram, Odinsa Holding and Odinsa SA (Highway operation, real estate, corporate expenditures, financing for overseas subsidiaries, financial burden, and taxes. Column containing eliminations between businesses not shown.

### **Highway Concessions in Operation**

### **AUTOPISTA DEL CAFÉ - AKF**

Colombia

Term: 30 years (1997 – 2027) Guaranteed minimum income Interest held by Odinsa 59.7%

This concession reports overall traffic of 2.5 million vehicles for the second quarter of 2021, presenting a growth of 64% YOY mainly explained by positive recovery after the impact generated by the COVID-19 juncture.



Revenue increased by 36% YOY, explained by an increase of 5% YOY in toll collections (showing important recovery, with higher levels compared to 2019 and 2020) and a 240% YOY increase in construction revenues, given an increase in the work performed with the surplus from traffic compared to the previous year. It is important to clarify that construction revenues come with associated construction costs, therefore, the effect on results is marginal. On the other hand, EBITDA and Net Income decreases by 6% and 7% respectively, due to increased costs of operation.

| COP million           | 2Q 2021   | 2Q 2020   | Var Y/Y | Jun 2021  | Jun 2020  | Var Y/Y |
|-----------------------|-----------|-----------|---------|-----------|-----------|---------|
| Total traffic         | 2,454,614 | 1,495,917 | 64%     | 5,787,527 | 4,559,797 | 27%     |
| Average daily traffic | 26,974    | 16,439    | 64%     | 31,975    | 25,054    | 28%     |
| Revenue               | 61,296    | 45,218    | 36%     | 116,606   | 93,024    | 25%     |
| EBIDTA                | 20,105    | 21,425    | -6%     | 50,450    | 44,876    | 12%     |
| Net profit            | 13,555    | 14,627    | -7%     | 35,849    | 31,273    | 15%     |

#### **AUTOPISTA DEL NORDESTE**

Dominican Republic

Term: 30 years (2008 – 2038) Guaranteed minimum income Interest held by Odinsa 67.5%

In the second quarter, ADN showed a significant increase in vehicular traffic of 140% YOY, mainly explained by a recovery of operating levels after the impact of COVID-19 in the region.

In terms of revenue, this concession shows an increase of 2% YOY, whereas Ebitda and Net Income decreased by 1% and 2% respectively. This is mainly due to increased insurance expenses and a superior income tax provision compared to the previous year.

It is important to note that this concession has minimum guaranteed revenue from the Government of the Dominican Republic and is not affected by traffic variations.

| USD k                 | 2Q 2021   | 2Q 2020 | Var Y/Y | Jun 2021  | Jun 2020  | Var Y/Y |
|-----------------------|-----------|---------|---------|-----------|-----------|---------|
| Total traffic         | 1,820,924 | 757,750 | 140%    | 3,477,171 | 1,934,562 | 80%     |
| Average daily traffic | 20,010    | 8,327   | 140%    | 19,211    | 10,629    | 81%     |
| Revenue               | 15,720    | 15,416  | 2%      | 31,138    | 29,759    | 5%      |
| EBIDTA                | 13,595    | 13,750  | -1%     | 26,611    | 25,921    | 3%      |
| Net profit            | 6,427     | 6,584   | -2%     | 11,909    | 11,445    | 4%      |



### **BOULEVARD TURÍSTICO DEL ATLÁNTICO**

Dominican Republic

Term: 30 years (2008 – 2038) Guaranteed minimum income Interest held by Odinsa 67.5%

During the second quarter of 2021, a 126% YOY increase of total traffic compared to 2Q2020 was in evidence.

In terms of Revenue and Ebitda, this concession showed a decrease of 7% YOY and 6% YOY, respectively, however, Net Income shows an increase of 139% YOY, explained by a decrease in debt-related financial expenses and a significant decrease in deferred taxes compared to the previous year.

This concession has minimum guaranteed revenue from the Government of Dominican Republic and, therefore, is not affected by traffic variations.

| USD k                 | 2Q 2021 | 2Q 2020 | Var Y/Y | Jun 2021  | Jun 2020 | Var Y/Y |
|-----------------------|---------|---------|---------|-----------|----------|---------|
| Total traffic         | 644,032 | 285,481 | 126%    | 1,236,990 | 771,743  | 60%     |
| Average daily traffic | 7,077   | 3,137   | 126%    | 6,834     | 4,240    | 61%     |
| Revenue               | 8,409   | 9,059   | -7%     | 19,217    | 20,005   | -4%     |
| EBIDTA                | 7,078   | 7,551   | -6%     | 16,856    | 16,560   | 2%      |
| Net profit            | 2,150   | 0,898   | 139%    | 6,099     | 3,703    | 65%     |

<sup>\*</sup>Average Daily Traffic ADT expressed in vehicles per day.

### CONCESIÓN TÚNEL ABURRA ORIENTE

Colombia

Maturity est: 2037 (depending on the VPIP)

Present Value of Toll Revenues (VPIP, for the Spanish original)

Interest held by Odinsa 52.61%

Compared to 2Q2020, traffic on the concession increased 302% YOY, with total traffic of 2.1 million vehicles. This evinces the recovery of the concession's service levels due to reduced mobility restrictions, and an evident improvement in the airport dynamic compared to the same period the year before.

In 2Q2021, a 303% YOY increase in revenue, 397% YOY in Ebitda and 1205% YOY in Net Income can be seen, explained by a larger number of vehicles and good operating results.



| COP k                 | 2Q 2021   | 2Q 2020 | Var Y/Y | Jun 2021  | Jun 2020  | Var Y/Y |
|-----------------------|-----------|---------|---------|-----------|-----------|---------|
| Total traffic         | 2,124,990 | 528,955 | 302%    | 4,330,398 | 2,800,677 | 55%     |
| Average daily traffic | 23,352    | 5,813   | 302%    | 23,925    | 15,388    | 55%     |
| Revenue               | 37,983    | 9,418   | 303%    | 77,026    | 41,777    | 84%     |
| EBIDTA                | 22,488    | 4,523   | 397%    | 44,350    | 20,167    | 120%    |
| Net profit            | 7,548     | -683    | 1205%   | 16,115    | -7,044    | 329%    |

### **GREEN CORRIDOR**

Aruba

DBFM (Design, Build, Finance & Maintain) type contract

Guaranteed traffic

Interest held by Odinsa 100%

Upper threshold of the offer: USD 73 million

Scope: second lane over 7km; repair and/or rebuild 24 km of existing roads, construction of

5 km of new roads and construction of 13 km of bicycle paths.

Capex: USD 58.0 million Duration of works: 30 months

Maintenance: 18 years

Form of Payment: Once the works are completed, the government will make quarterly

payments for 18 years. The payments are equivalent to AWG 130 million as of January 2011

(USD 73 millones)

Comparing 2Q2021 with the same period the previous year, a 6%, 17%, and 39% reduction in Revenue, Ebitda, and Net Income respectively can be seen. This is explained because the Gross Availability Payment depends on inflation, and Aruba's CPI suffered a deflation, which will mean that revenues throughout 2021 will decrease compared to 2020. On the other hand, in 2Q2021 there were less incidents associated with *financial disadvantage* that is collected from the contracting authority and this represents revenue for the Concession.

| USD k      | 2Q 2021 | 2Q 2020 | Var Y/Y | Jun 2021 | Jun 2020 | Var Y/Y |
|------------|---------|---------|---------|----------|----------|---------|
| Revenue    | 2,045   | 2,177   | -6%     | 4,125    | 4,786    | -14%    |
| Ebitda     | 1,290   | 1,561   | -17%    | 2,775    | 3,313    | -16%    |
| Net Profit | 0,243   | 0,398   | -39%    | 0,608    | 0,853    | -29%    |



Highway concessions under construction.

#### CONCESIÓN LA PINTADA

Colombia

Under construction

Construction completion date: 2021

Term: 20 years (2043)

Present Value of Toll Revenues (VPIP, for the Spanish original)

Interest held by Odinsa 78.9%

Despite COVID19 related measures that affected the construction process in 2Q2020, this activity continued to bring the project to a 100% functional stage (at this time, only delivery of the UF4 is lacking, and the percentage of completion stands at ~99.8%). Additionally, this year the concession will receive contractual revenue from the government (future funds) sufficient to service the debt in both COP and in USD.

During 2Q2021, traffic on this concession increased 56% YOY, reaching 511 thousand vehicles. Recovery of traffic on this concession is highlighted, reaching similar levels to 2019.

Revenue decreased 15% YOY, as a result of the decreased pace of construction on the project, which is in the final stage. The amount of investment this year has been less than the previous year. This project is a financial asset whose revenue is equal to its costs plus an accounting margin, according to specific standards (IFRS).

Ebitda, in turn presents an increase 29% YOY due to the fact that, if there are lower revenues, operating margins remain constant (IFRS), achieving higher operating income.

Finally, Net Income decreased by 72% due to increased financial expenses and a significant increase in the exchange rate compared to the previous year (with a negative effect on results). It should be highlighted that cashflow of the debt in dollars for this concession is naturally covered by the payment of future funds, according to the concession contract.

| COP mm                | 2Q 2021 | 2Q 2020 | Var Y/Y | Jun 2021  | Jun 2020 | Var Y/Y |
|-----------------------|---------|---------|---------|-----------|----------|---------|
| Total traffic         | 511,278 | 328,242 | 56%     | 1,147,013 | 918,465  | 25%     |
| Average daily traffic | 5,618   | 3,607   | 56%     | 6,337     | 5,047    | 26%     |
| Revenue               | 76,603  | 90,178  | -15%    | 163,372   | 197,616  | -17%    |
| EBIDTA                | 61,499  | 47,841  | 29%     | 120,079   | 101,711  | 18%     |
| Net profit            | 7,996   | 28,757  | -72%    | 27,077    | 9,721    | 179%    |

<sup>\*</sup>Average Daily Traffic ADT expressed in vehicles per day.



#### MALLA VIAL DEL META

Colombia Public-Private Association by Private Initiative Risk of demand Interest held by Odinsa 51%

After signing Complementary Agreement 10, due to rate socialization difficulties associated with the national strike during the second quarter of 2021, contractual rates could not be increased. However, the government of Meta, the mayors' offices, and the ANI, agreed, through a communication to gradually increase rates at the Yucao and Casetabla toll booths with progressive execution of the second Ocoa – Apiay carriageway. These rates will come into effect once the Ministry of Transportation issues the corresponding resolution and Complementary Agreement 11 that modifies performance of the contract currently under negotiation. In turn, and according to the concession contract, operation and maintenance of the concessioned corridor and, therefore, receiving 47.7% of the collections corresponding to UFO.

Daily traffic along the concession reached 17 thousand vehicles in 2Q2021 and total traffic of 1.5 million, an 87% YOY increase compared to 2Q2020. Revenue, Ebitda, and Net Income increased importantly compared to the losses that arose in the second quarter of 2020. YOY variations were 205%, 252%, and 191% respectively.

| COP mm                | 2Q 2021   | 2Q 2020 | Var Y/Y | Jun 2021  | Jun 2020  | Var Y/Y |
|-----------------------|-----------|---------|---------|-----------|-----------|---------|
| Total traffic         | 1,592,473 | 849,801 | 87%     | 3,417,055 | 2,552,061 | 34%     |
| Average daily traffic | 17,500    | 9,338   | 87%     | 18,879    | 14,022    | 35%     |
| Revenue               | 23,555    | 7,732   | 205%    | 40,013    | 20,141    | 99%     |
| EBIDTA                | 4,196     | -2,760  | 252%    | 9,967     | -2,631    | 479%    |
| Net profit            | 2,758     | -3,044  | 191%    | 6,574     | -3,200    | 305%    |

#### Airport concessions

#### **OPAIN**

Colombia

Term: 20 years (2007 – 2027) Royalties (% of total revenues): 46.2% Interest held by Odinsa + GA: 65%

During the second quarter of 2021, both domestic and international passenger traffic increased significantly. These variations are evidence of a positive recovery in the airport dynamic, which continues improving slowly as the vaccination process moves forward and countries open their borders.



Revenues were COP 152 billion for the quarter (852% YOY). Regarding regulated revenue, this variation is explained by passenger behavior; revenue from parking rights and boarding gates stand out. Regarding unregulated revenue, recovery is slower. There is growth in Hangars and Food and Beverages. However, Duty Free and catering services decrease year over year. This behavior is in line with traffic recovery at the airport and reflected by Ebitda and net income.

|                          | 2Q 2021   | 2Q 2020  | Var Y/Y | Jun 2021  | Jun 2020  | Var Y/Y |
|--------------------------|-----------|----------|---------|-----------|-----------|---------|
| Passengers:              | 4,419,585 | 43,943   | 9958%   | 8,330,137 | 7,522,837 | 11%     |
| Domestic                 | 3,446,012 | 5,449    | 63141%  | 6,646,375 | 5,144,378 | 29%     |
| International            | 973,573   | 38,494   | 2429%   | 1,683,762 | 2,378,459 | -29%    |
| Revenues (COP billion) 2 | 152,056   | 15,966   | 852%    | 276,414   | 266,813   | 4%      |
| Regulated                | 111,562   | 5,586    | 1897%   | 199,920   | 185,357   | 8%      |
| Non-Regulated            | 53,745    | 10,380   | 418%    | 102,055   | 93,924    | 9%      |
| EBIDTA (COP billion)     | 24,696    | -45,852  | 154%    | 32,216    | 24,847    | 30%     |
| Net Profit (COP billion) | -22,214   | -107,048 | 79%     | -50,493   | -111,614  | 55%     |

<sup>&</sup>lt;sup>2</sup> Revenue includes regulated, non-regulated, construction and other operating concepts associated with the concession. Reported figures may suffer variations compared to those presented previously because of result presentation times.

### **OUIPORT**

Ecuador

Term: 35 years (2006 - 2041)

Royalties (% of regulated revenues): 11%

Interest held by Odinsa 46.5%

Overall passengers increased 1269% YOY compared to the same period the previous year. Domestic passengers increased 996% YOY and international passengers 1539% YOY. Increased revenue, Ebitda, and Net Income for the quarter are due to increased passengers, a product of the airport's recovery in recent months.

|                          | 2Q 2021 | 2Q 2020 | Var Y/Y | Jun 2021 | Jun 2020  | Var<br>Y/Y |
|--------------------------|---------|---------|---------|----------|-----------|------------|
| Passengers:              | 506,438 | 36,983  | 1269%   | 859,146  | 1,038,659 | -17%       |
| International            | 201,188 | 18,358  | 996%    | 372,076  | 551,018   | -32%       |
| Domestic                 | 305,250 | 18,625  | 1539%   | 487,070  | 487,641   | 0%         |
| Revenue: (USD millions)  | 25,712  | 9,440   | 172%    | 46,070   | 47,378    | -3%        |
| Regulated                | 17,513  | 5,369   | 226%    | 31,102   | 32,338    | -4%        |
| Non-Regulated            | 5,959   | 1,942   | 207%    | 10,678   | 11,250    | -5%        |
| Other Revenues           | 2,240   | 2,129   | 5%      | 4,290    | 3,791     | 13%        |
| EBIDTA (USD million)     | 16,919  | 4,163   | 306%    | 29,029   | 30,560    | -5%        |
| Net profit (USD million) | 989     | -17,342 | 106%    | -2,262   | -12,133   | 81%        |