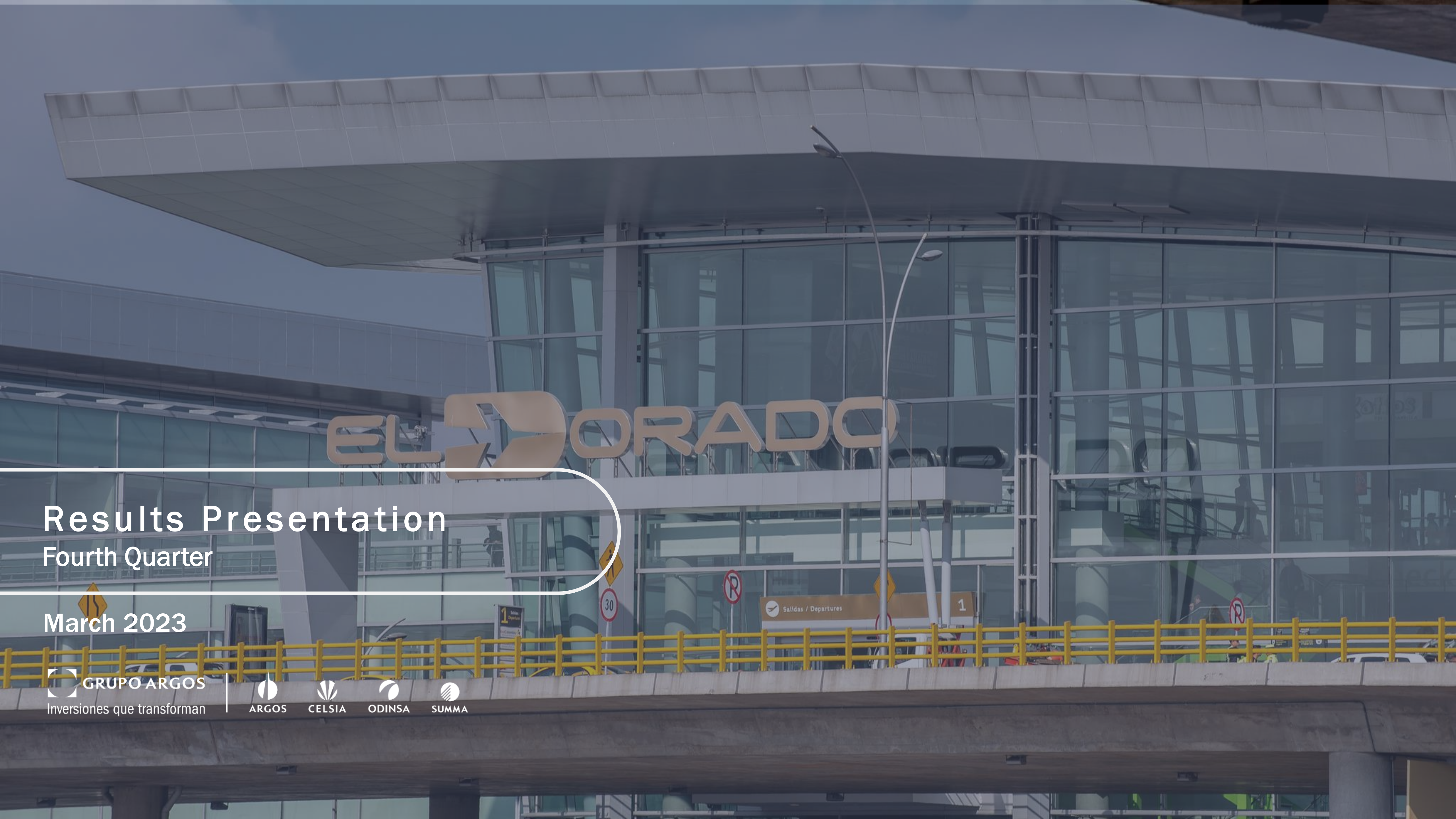


Results Presentation

Fourth Quarter

March 2023

GRUPO ARGOS
Inversiones que transforman

ARGOS CELSIA ODINSA SUMMA

Disclaimer

This presentation contains certain forward-looking representations and information related to GRUPO ARGOS and its subsidiaries based on currently known facts, expectations and forecasts, circumstances, and assumptions regarding future events. Many factors could cause the future results, performance or achievements of GRUPO ARGOS and its subsidiaries to be different from those expressed or assumed.

If any unforeseen situation should occur, or the premises or estimates contained herein should prove to be incorrect, future results could vary significantly from those mentioned herein. Forward-looking representations are made on this date, and GRUPO ARGOS and its subsidiaries do not intend or assume any obligation whatsoever from updating these forward-looking declarations as the result of new information, future events or any other factor.

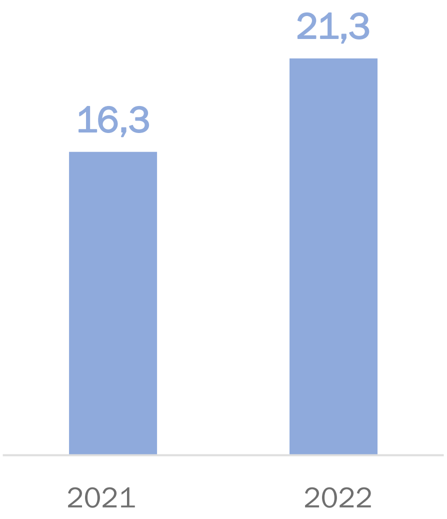
GRUPO ARGOS RESULTS 4Q2021

Solid operating growth translated into COP 881 bn of Net Income to the Controlling Interest (+49% YOY)

Revenue

Figures in COP tn

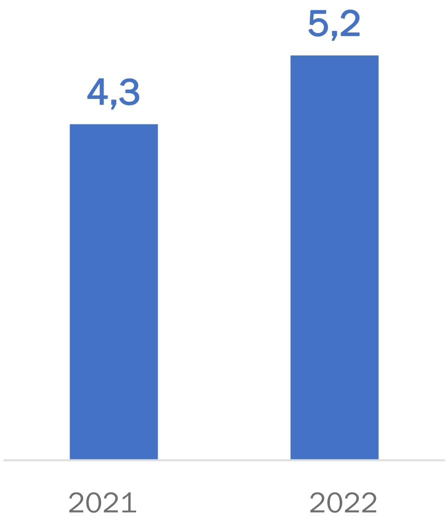
+31%



EBITDA

Figures in COP tn

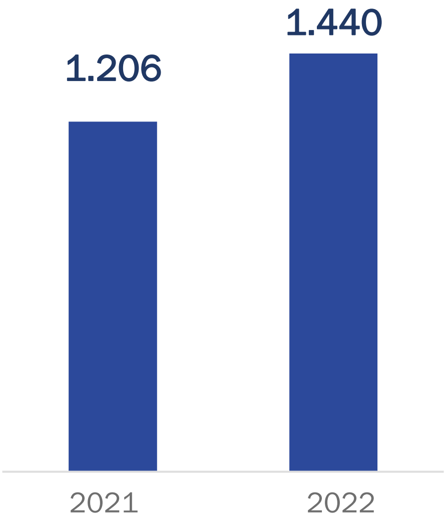
+21%



Net Income

Figures in COP bn

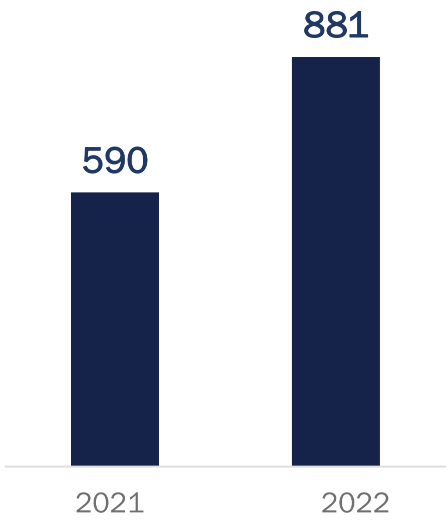
+19%



Net Inc. Controlling Interest

Figures in COP bn

+49%



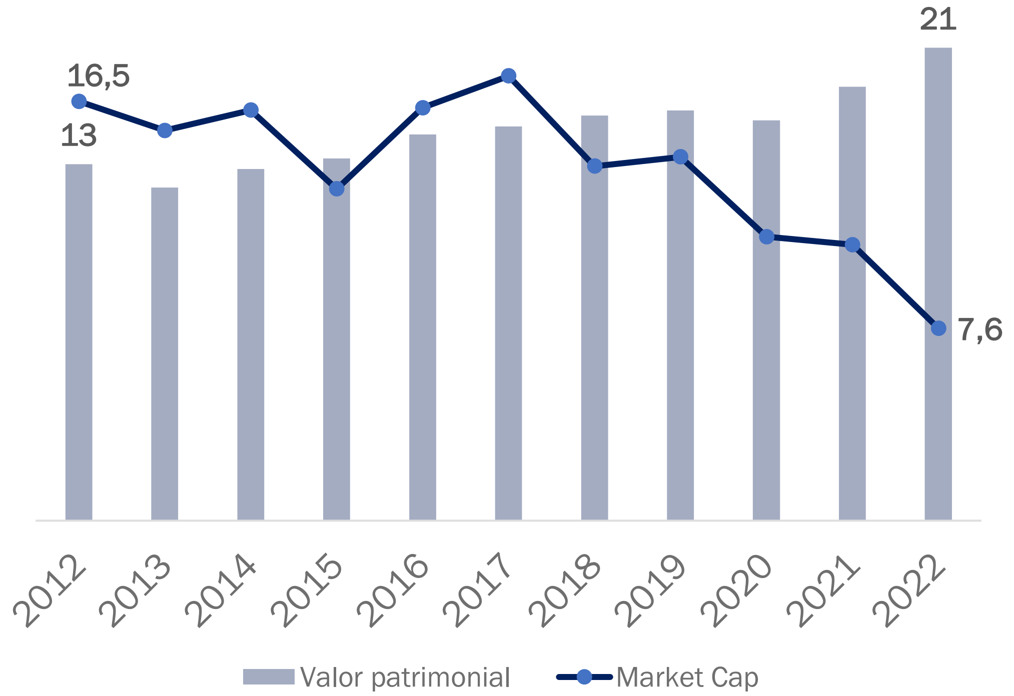
GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2021

Comprehensive plan to close the gap between the market price and the fundamental value

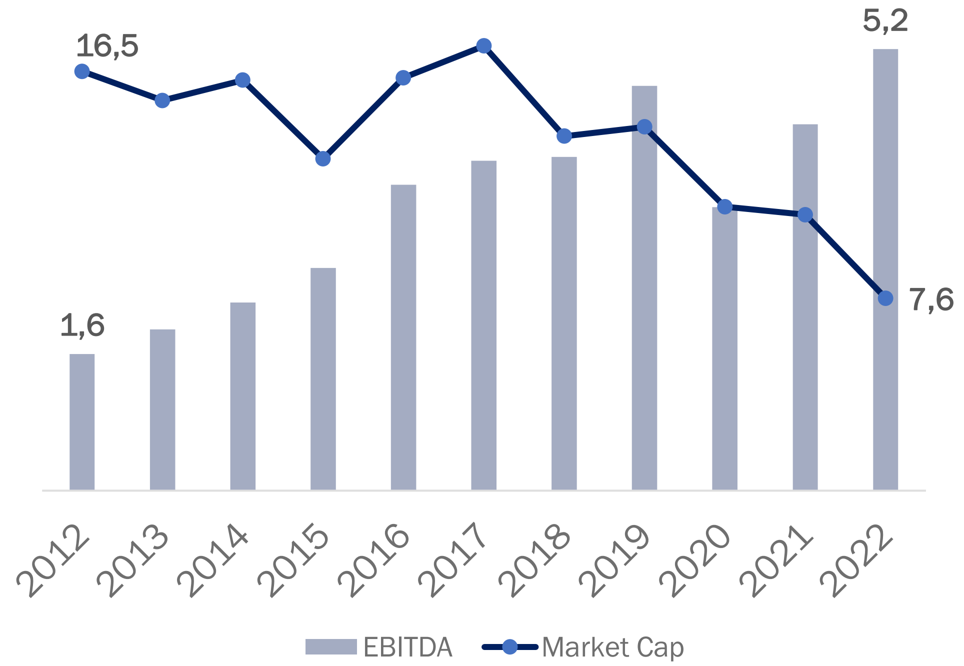
Cement | Infra | Portfolio

1 Decoupling between equity value and market value



Although equity has been strengthened, over the last 10 years the P/BV decreased from 1.2x to 0.4x

2 Decoupling between operating results and market value



Over the last 10 years, EBITDA has multiplied by 3.3x while the *market cap* has dropped 54%

GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

Comprehensive plan to close the gap between the market price and the fundamental value

Cement | Infra | Portfolio

Operational Excellence

Deleveraging

1. More than COP 3.0 tn last 3 years
2. Recovery of AAA rating S&P - Fitch

+ 15%

Increased dividend per share in 2023*

Grupo Empresarial Argos Buyback Plan

1. Grupo Argos → for up to COP 500 bn
2. CemArgos → for up to COP 250 bn
3. Celsia → for up to COP 300 bn

Strategic value catalysts

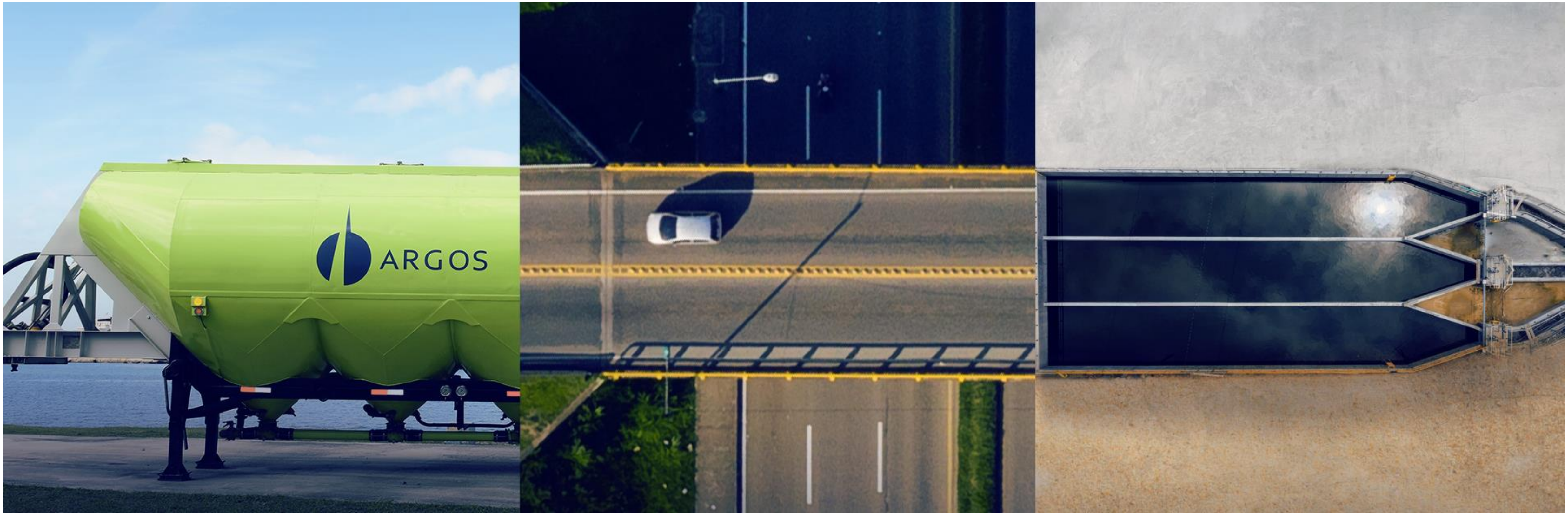
1. Grupo Argos Infrastructure
2. Argos USA listed on NYSE

** 2022 PDU to be submitted for consideration by the 2023 GSM*

GRUPO ARGOS
Inversiones que transforman

Cement Infra Portfolio

Operating Results – Grupo Argos Businesses



GRUPO ARGOS
Inversiones que transforman

CemArgos: SPRINT Program Launched

Historic results and corporate deleveraging

- Pricing strategy accompanied by an appreciation of the USD boosted the quarter's results
- Revenue was COP 11.7 trillion and EBITDA 2.1 trillion, growing more than 19%
- Net Debt/EBITDA = 2.8x
- Cash flow for the year exceeded COP 1.3 trillion

SPRINT Program Launched

- SPRINT = Share Price Recovery Initiative
- Coordinated program to transfer value to shareholders
- Seeks to increase distributions to shareholders (dividends COP 445 billion + buyback COP 250 billion) by +80%, and maintain operating discipline and performance of the strategic vision as priorities

The company's fulfilled its EBITDA guidance at COP 2.05 – COP 2.15 trillion

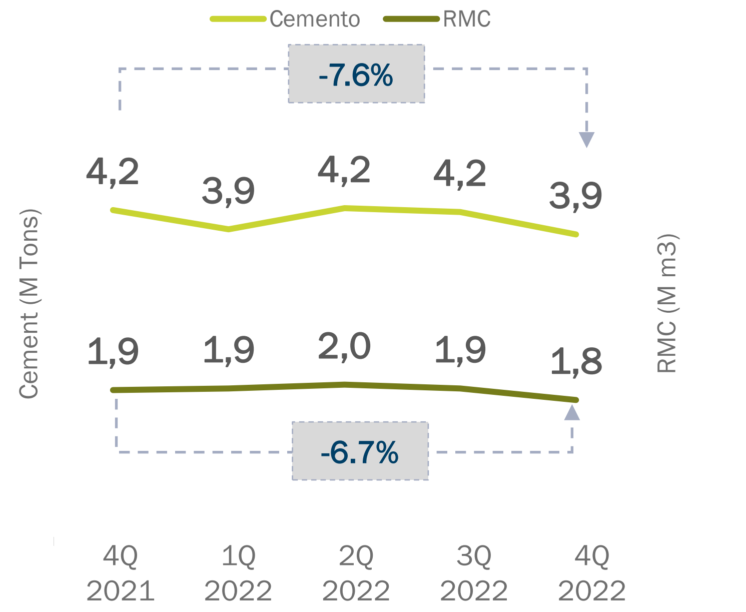
- EBITDA ended 2022 at COP 2.1 trillion, within the upper range of guidance

GRUPO ARGOS RESULTS 4Q2022

CemArgos: 24% year over year growth in revenue and 11% in EBITDA

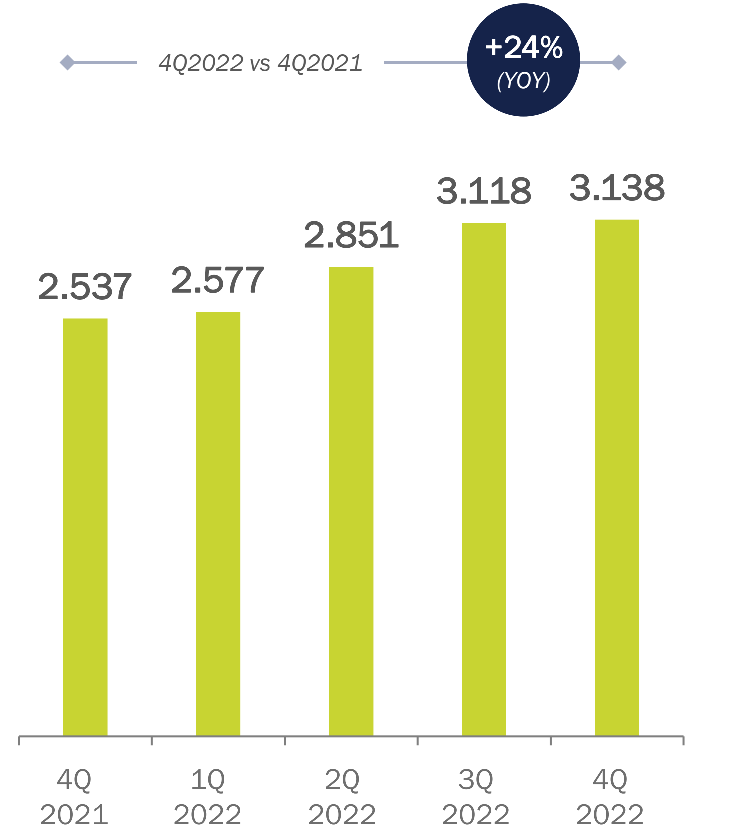
Cement | Infra | Portfolio

Operational [1]



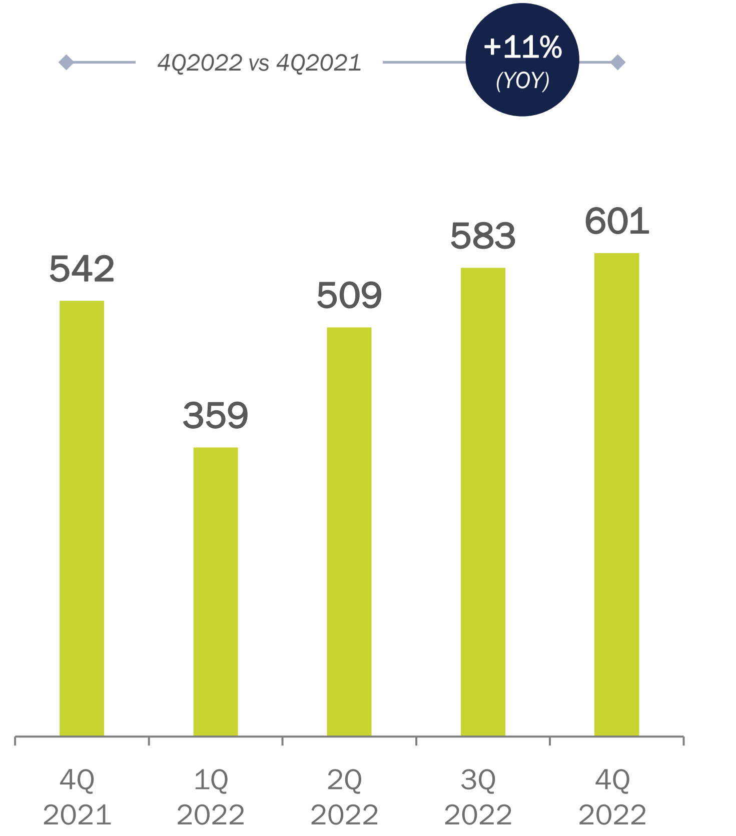
Revenue[2]

COP bn



EBITDA[2]

COP bn

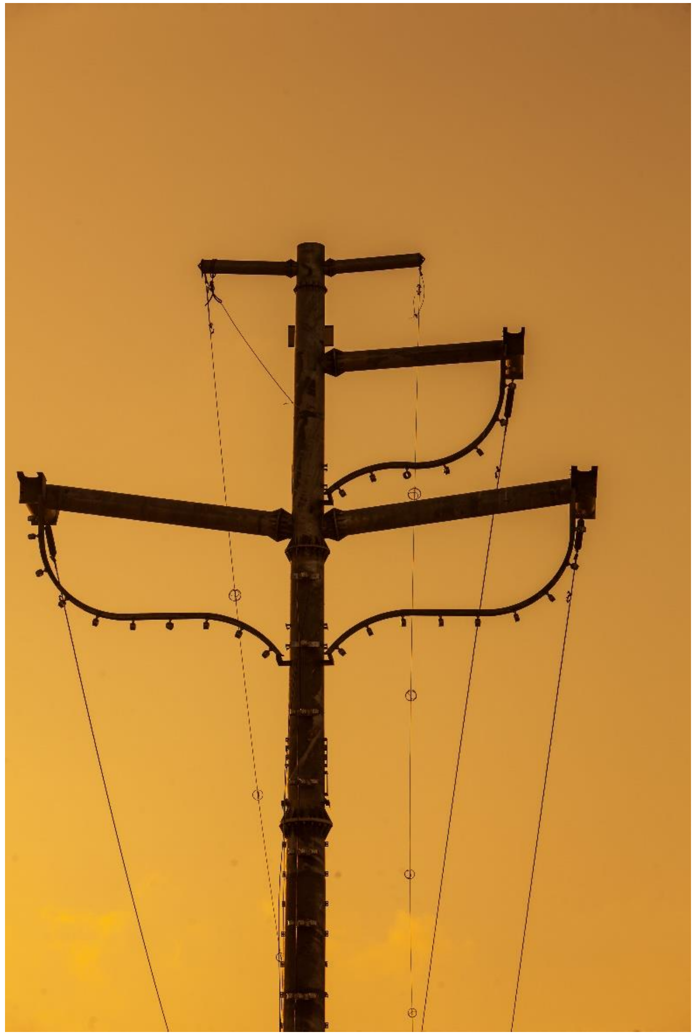


[1] 3Q2021 excludes volume from divested assets representing 108 M m3

[2] Proforma EBITDA excludes income generated in 1Q2022 income from divested RMC plants in USA (COP 86 bn)

GRUPO ARGOS
Inversiones que transforman

Celsia: Operational excellence and market conditions fostered extraordinary results



A year of historic results for the energy business

- COP 5.6 trillion in revenue for the year, 36% growth compared to 2021
- EBITDA for the year was COP 1.8 trillion, growing 30% compared to 2021

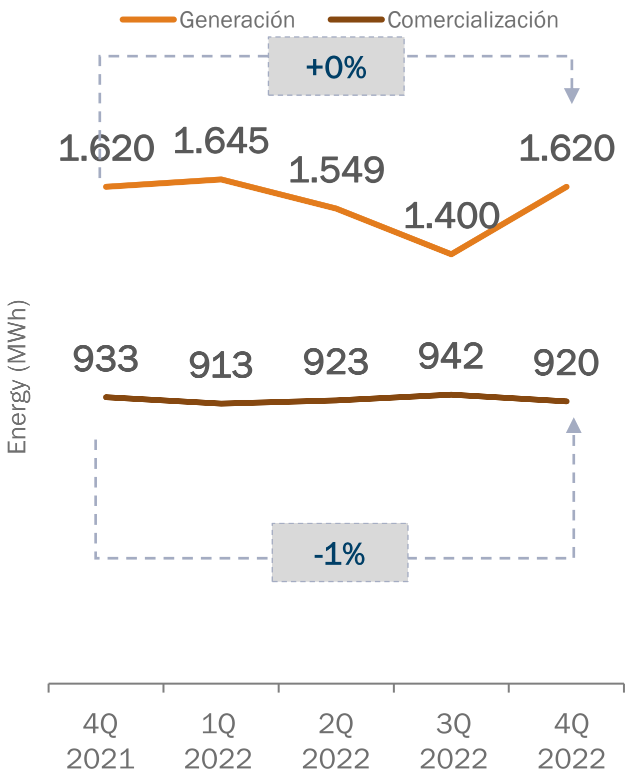
Announcement of a buyback program for up to COP 300 bn

Electrical sector institutions

- Sector regulation has been key to guaranteeing electrical infrastructure investments over the last 30 years
- Sector coverage today is close to 97%, compared to 80% during the 1990s

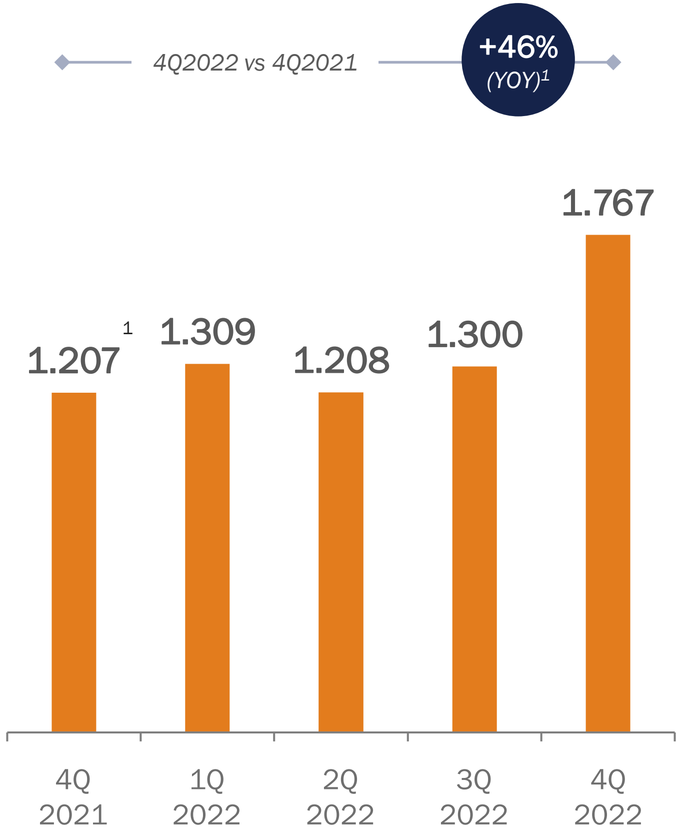
Celsia: Company revenue grew 46% YOY

Operational



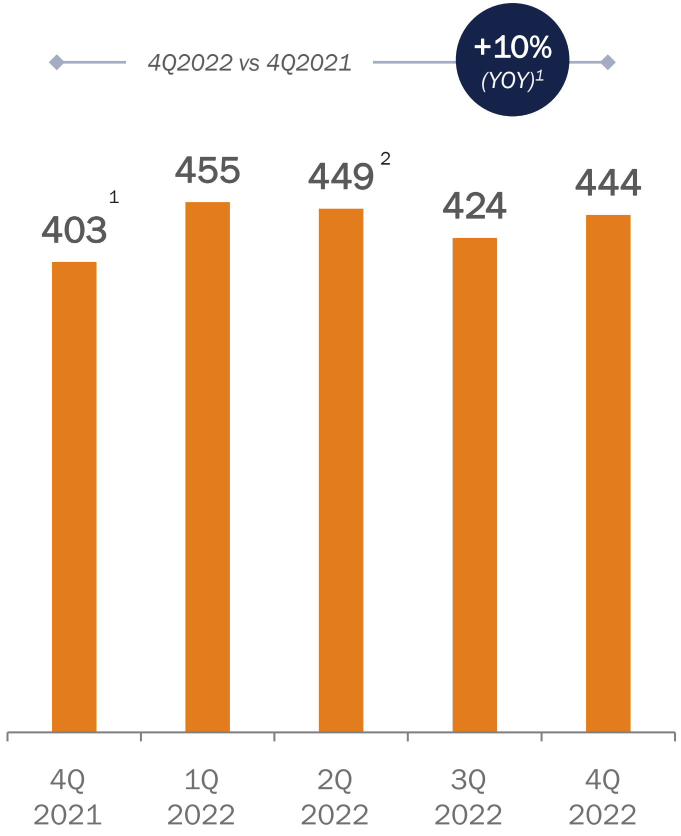
Revenue[1]

COP bn



EBITDA[1]

COP bn



1. *Proforma revenue and EBITDA exclude the effect of the divestment of Celsia Move in 4Q2021 (COP 5.8 bn)*
2. *Proforma revenue and EBITDA exclude the effect of contributions to the Laurel PA (COP 8.7 billion)*

GRUPO ARGOS RESULTS 4Q2022

Odinsa: solid results as an asset manager focused in transportation

Cement | Infra | Portfolio

Outstanding operating results

- 3.7 million PAX were mobilized through airports, growing 27% compared to
- TPD on the roadway vertical was 113 thousand vehicles, 2% growth compared to 4Q2021. Airports

Debt decreased COP 1,2 trillion in 2022

- Odinsa amortized debt of over COP 1,2 trillion during this year
- Odinsa payed dividends of COP 360 billions to Grupo Argos during 2022

IP El Dorado Max advances to feasibility phase

- The ANI approved the project’s prefeasibility in 4Q2022
- This is a Private initiative that seeks to increase the airport’s current infrastructure capacity to reach 60 million PAX
- Capex exceeds COP 7 trillion

Odinsa: Accounting process before and after the roadway and airport vertical

Before conclusion of the vertical

Odinsa roadways

Subsidiaries (consolidated)

1. Llanos (92%)
2. AKF + CAKF (59.7%)
3. TAO (52.6%)

Associates and Joint Ventures

4. La Pintada (78.9%)

	Consolidated	*Separated*
green	EM	EM
blue	Line by line	EM
red	EM / VR	EM / VR

After conclusion of the vertical

Odinsa roadways

50%

50%

Odinsa Equity Fund with MIRA (*)

1. Llanos (92%)
2. AKF + CAKF (59.7%)
3. TAO (52.6%)
4. La Pintada (78.9%)

P&L

[+/-] Δ valoración VR activos
[+] Dividends
[-] Management fee (*)
[+/-] Financials and others
Net Income

100%

Odinsa GP (*)

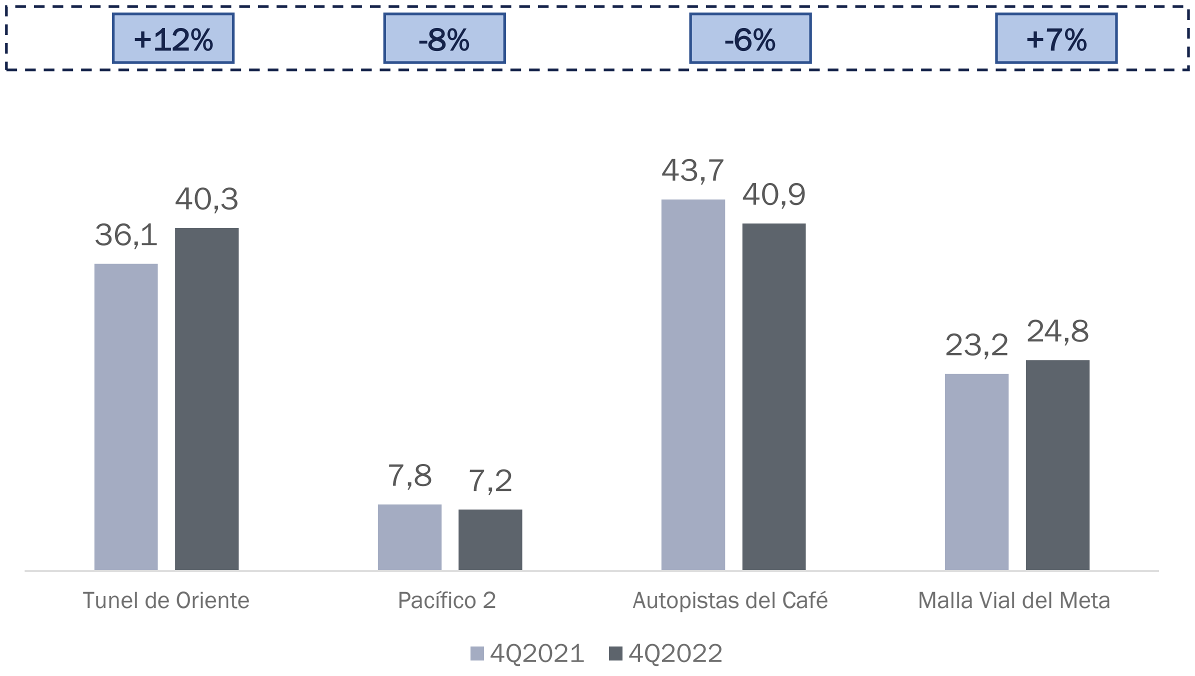
P&L

[+] Management fee (*)
[+/-] Financials
[+/-] Others
Net Income

* The platform currently holds 51% MVM. It expects to receive an additional 42% from Odinsa in the short term

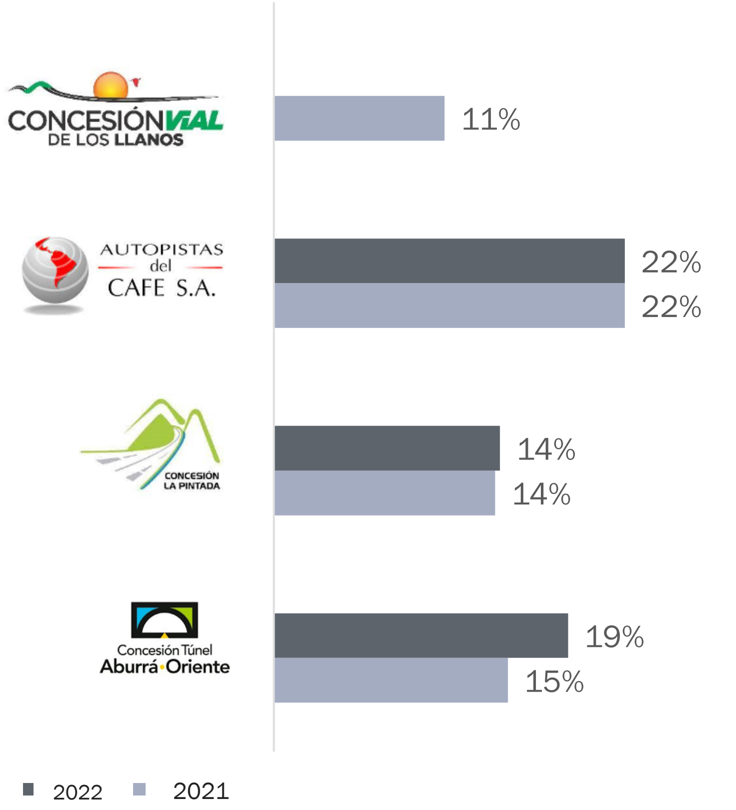
Odinsa: solid profitability of the roadway platform

Average daily traffic (ADT) - thousands of vehicles



ADT Platform → 113 thousand vehicles
+ 2% (YOY)

IRR (E)

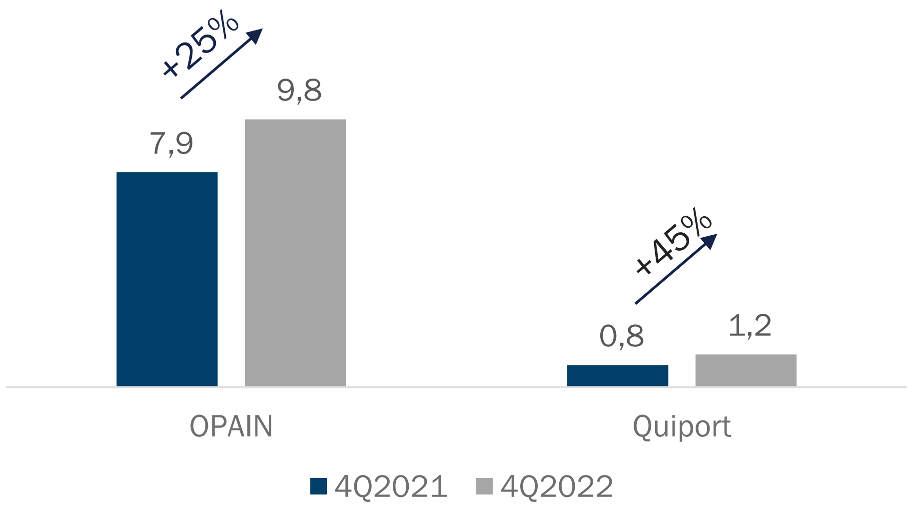


1. Proforma ADT excludes contributions made by ADN and BTA
2. Impact of the roadway vertical

GRUPO ARGOS RESULTS 4Q2022

Odinsa: Roadway platform operating metrics continue to improve

Passengers - Millions



11.0 million PAX
+27% YOY

IRR (E)

	4Q 2022		4Q 2021
EL DORADO	17%	vs	13%
QUIPORT	11%	vs	10.0%

- Increased profitability mainly explained by improved traffic performance

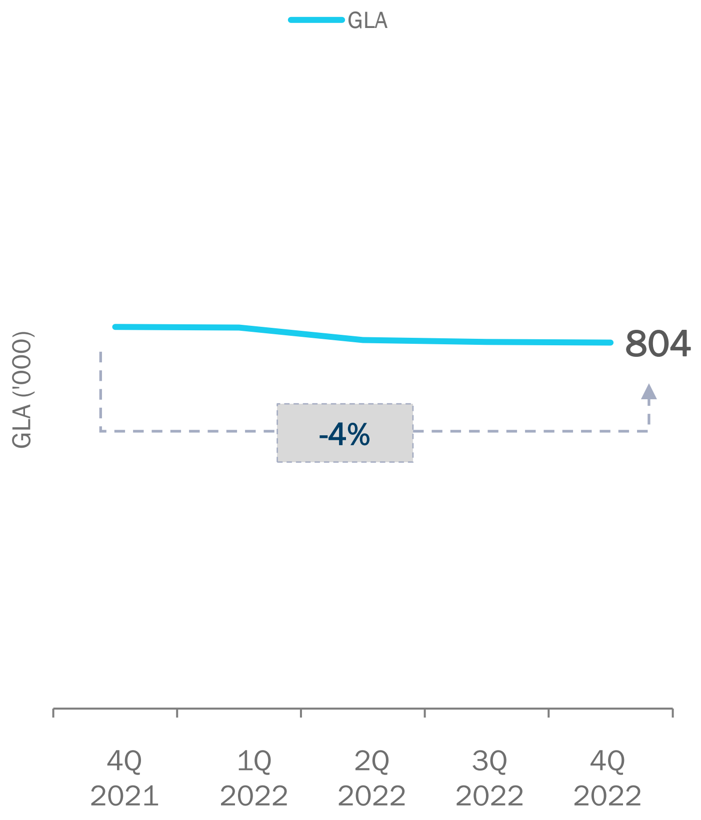
1. Proforma ADT excludes contributions made by ADN and BTA
2. Impact of the roadway vertical

GRUPO ARGOS RESULTS 4Q2022

Pactia: Revenue and EBITDA remain stable with a slight reduction in GLA

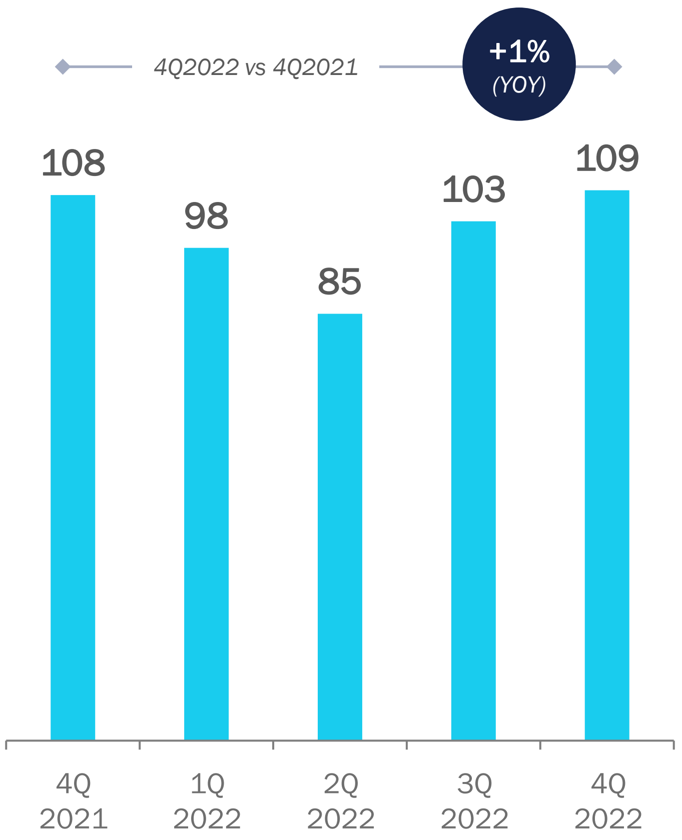
Cement | Infra | Portfolio

Operational



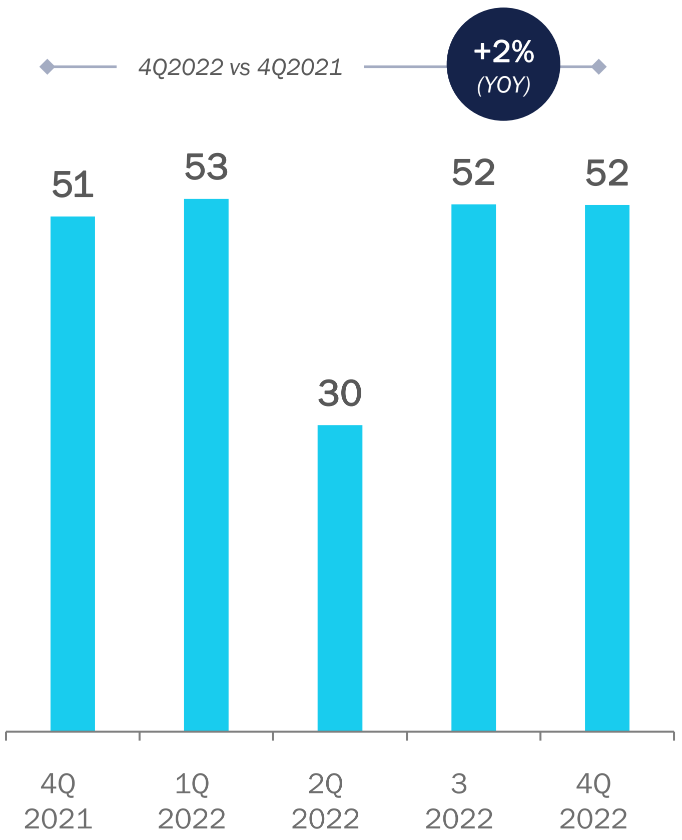
Revenue

COP bn



EBITDA

COP bn



GRUPO ARGOS
Inversiones que transforman

Real Estate Business: Cash flow generation of COP 99 billions in 2022

Flujo de caja[1]	2022	2021	Var (%)
Ingresos	224	161	39%
Flujo de caja neto	99	77	29%

- Net **cash flow grew 29% YOY** (to COP 99 bn) due to **pledges** signed for **Ciudad Mallorquín** stage 4
- Transfer of 12 lots: 8 in Puerto Colombia, 2 in Barú and 2 in Barranquilla.

P&G[1]	2022	2021	Var (%)
Ingresos	202	187	8%
EBITDA	41	33	23%

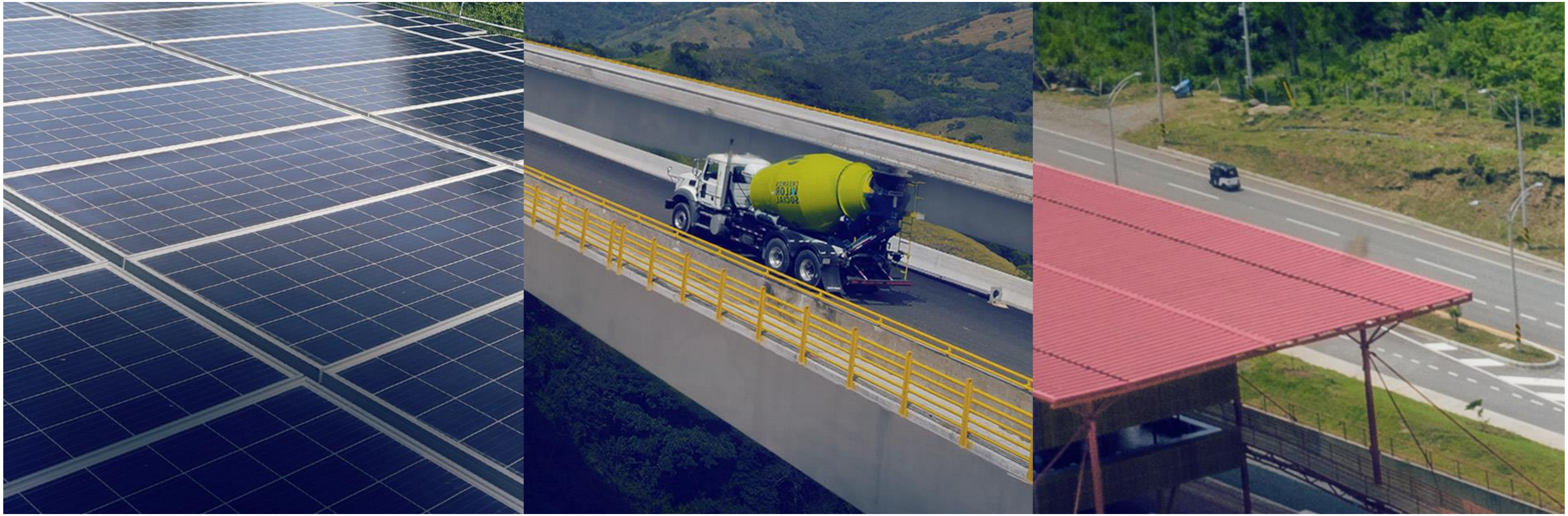
- Over COP 299 bn in **new business** signed, which, together with pending payments for previous years, result in around **COP 340 bn** assured for the **next 5 years.**

Urban Development in Barranquilla

[1] *Accumulated as of the first half of 2022*

Consolidated and separated financial results

GRUPO ARGOS
Inversiones que transforman



GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

Proforma EBITDA was COP 5.2 trillion, 20% higher than the previous year

Summary P&L

	Quarterly Results			Cumulative Results for the Year		
COP bn	**4Q - 2022**	**4Q - 2021**	**Var.(%)**	**Dec-22**	**Dec-21**	**Var.(%)**
Revenue	**5,740**	**4,434**	**29%**	**21,340**	**16,309**	**31%**
Costs, expenses, and other revenue	4,765	3,944	21%	17,746	13,692	30%
Operating Inc.	**975**	**490**	**99%**	**3,593**	**2,617**	**37%**
Ebitda	**1,344**	**923**	**46%**	**5,220**	**4,336**	**20%**
Ebitda Margin	*23%*	*21%*	*260 bp*	*24%*	*27%*	*-212 bp*
Inc. before taxes	**602**	**311**	**93%**	**2,254**	**1,657**	**36%**
Taxes	214	63	239%	814	451	81%
Current	*167*	*84*	98%	*619*	*409*	51%
Deferred	*47*	*-21*	319%	*195*	*42*	369%
Net Income	**388**	**248**	**56%**	**1,440**	**1,206**	**19%**
Net income to the controlling interest	**299**	**93**	**221%**	**881**	**590**	**49%**
Net margin to the controlling interest	*5%*	*2%*	*310 bp*	*4%*	*4%*	*51 bp*

COP **21.3** tn

Accumulated consolidated revenue grow 31% compared to the same period of 2021

Summary P&L - Proforma*

	Quarterly Results			Cumulative Results for the Year		
COP bn	**4Q - 2022**	**4Q - 2021**	**Var.(%)**	**Dec-22**	**Dec-21**	**Var.(%)**
Revenue	**5,720**	**4,428**	**29%**	**20,216**	**16,302**	**24%**
Ebitda	**1,324**	**1,211**	**9%**	**5,048**	**4,443**	**14%**
Net Income	368	516	-29%	1,348	1,393	-3%
Net inc. controlling interest	**279**	**227**	**22%**	**845**	**685**	**23%**
Ebitda Margin	*23%*	*27%*	*-419 bp*	*25%*	*27%*	*-228 bp*

COP **5.2** tn

Accumulated EBITDA grows 20% compared to the same period of 2021

* Proforma adjustments only incorporate M&A transactions and non-recurring transactions for Grupo Argos

- 2021: 4Q) Divestment of Celsia Move + Divestment of DNA + BTA (DR concessions)
- 2022: 2Q) Laurel PA + Sale and contribution to Odinsa roadway vertical

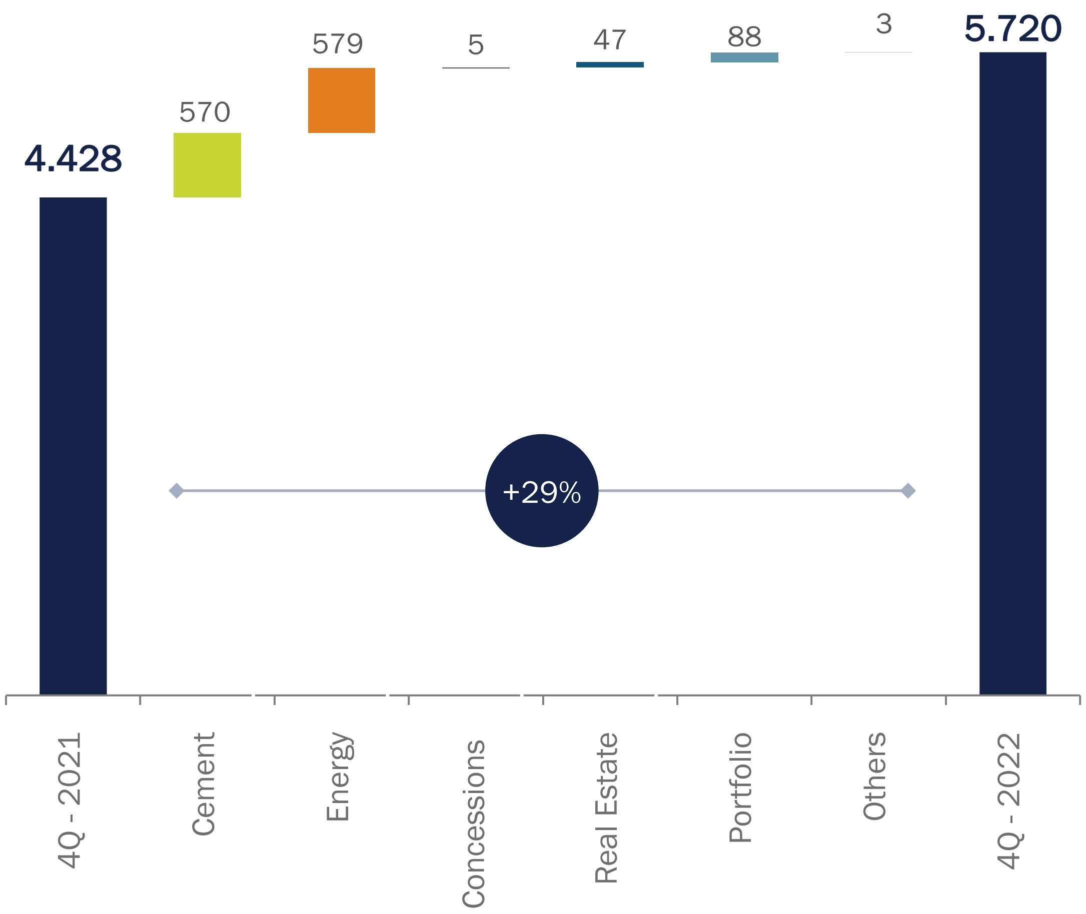
GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

29% revenue growth (YOY) and 9% EBITDA growth (YOY)

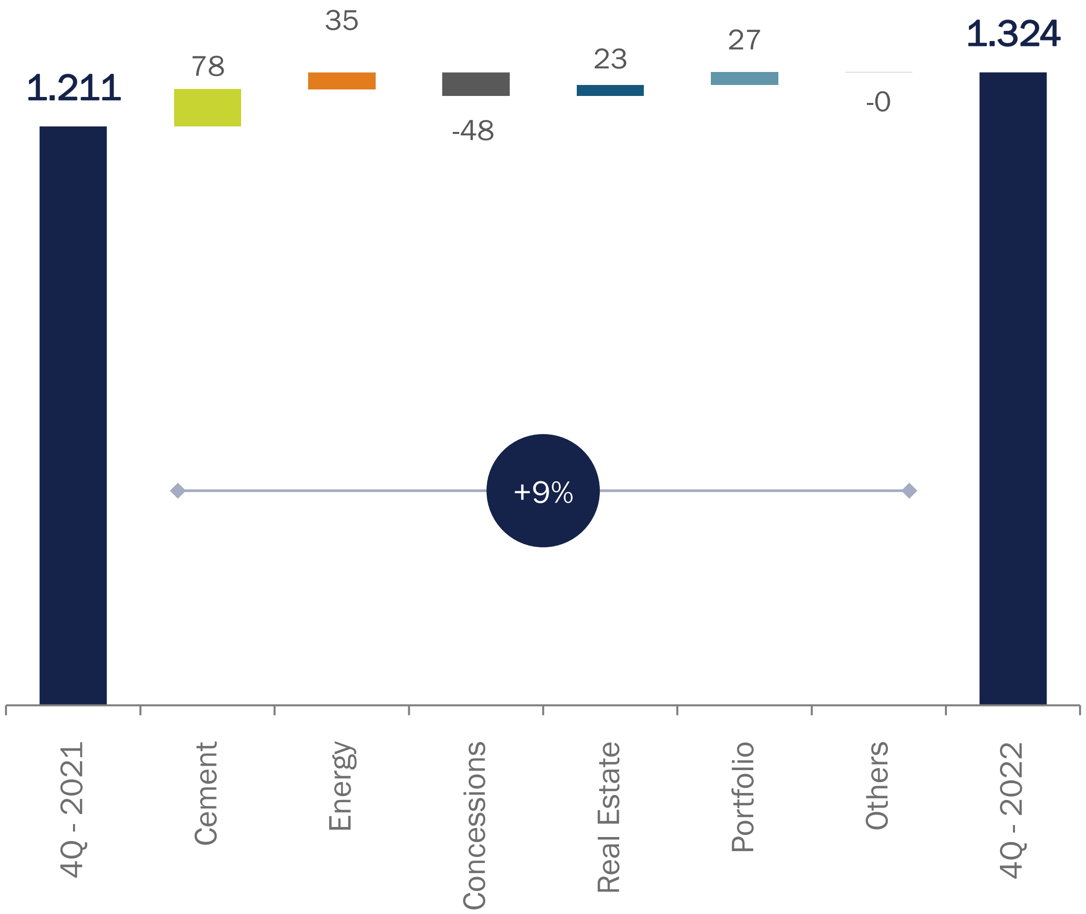
Proforma consolidated revenue

COP bn



Proforma consolidated EBITDA

COP bn

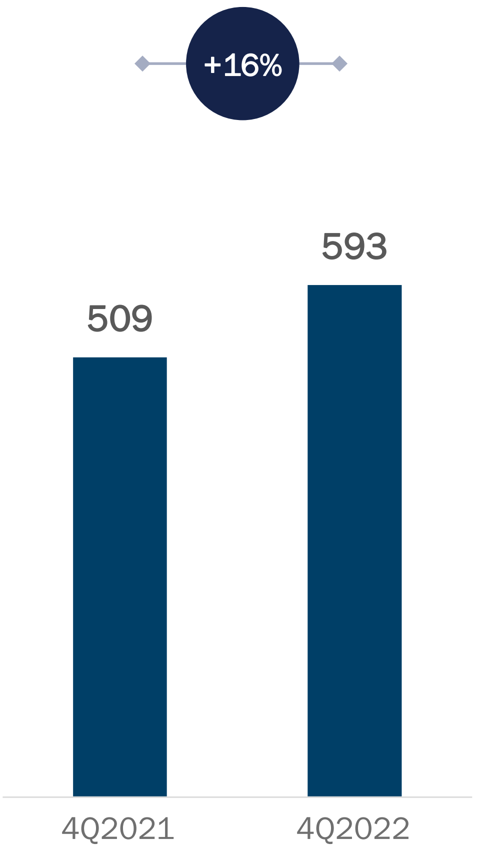


GRUPO ARGOS
Inversiones que transforman

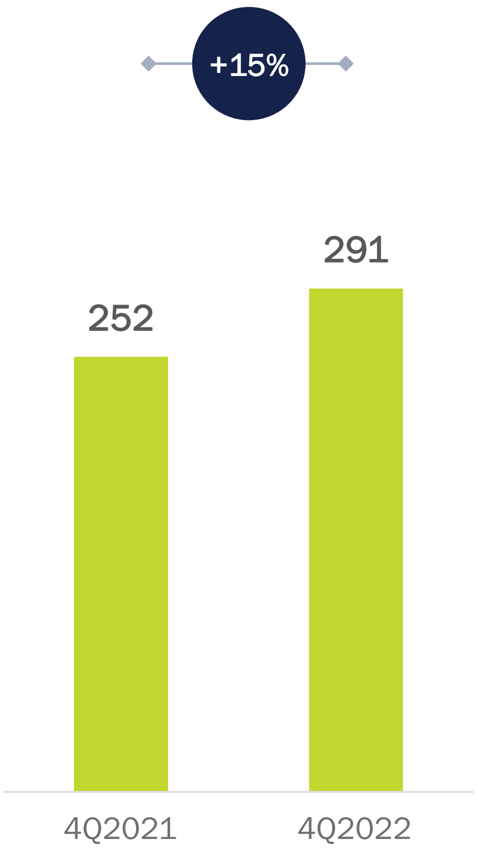
GRUPO ARGOS RESULTS 4Q2022

Increased expenditure associated with improved operational dynamics and effects of inflation

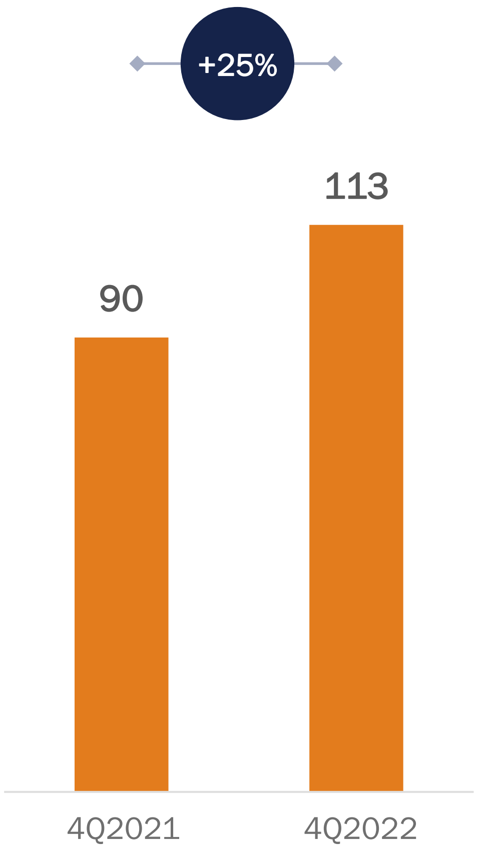
Consolidated Expenditure



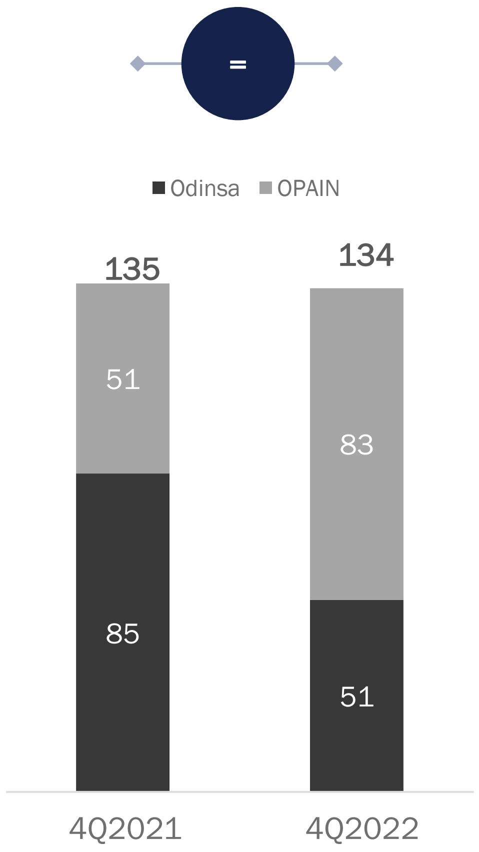
Cementos Argos Expenditure



Celsia Expenditure



Odinsa + Opain Expenditure



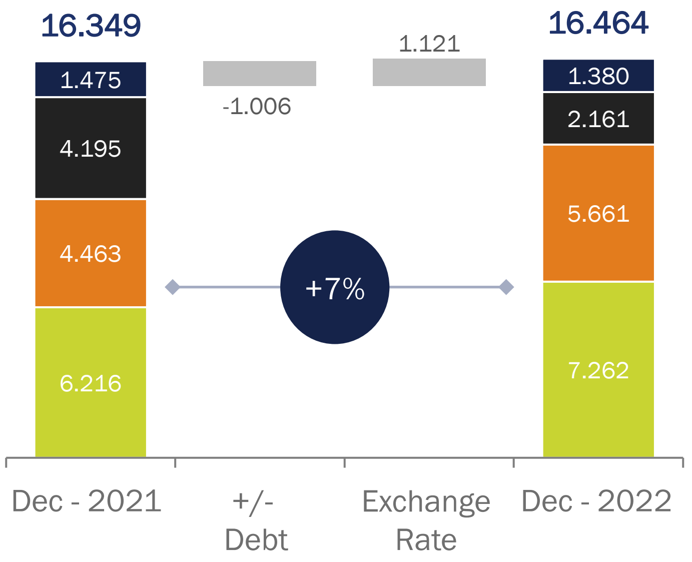
GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

Financial discipline, cash flow generation and divestments result in reduced indebtedness

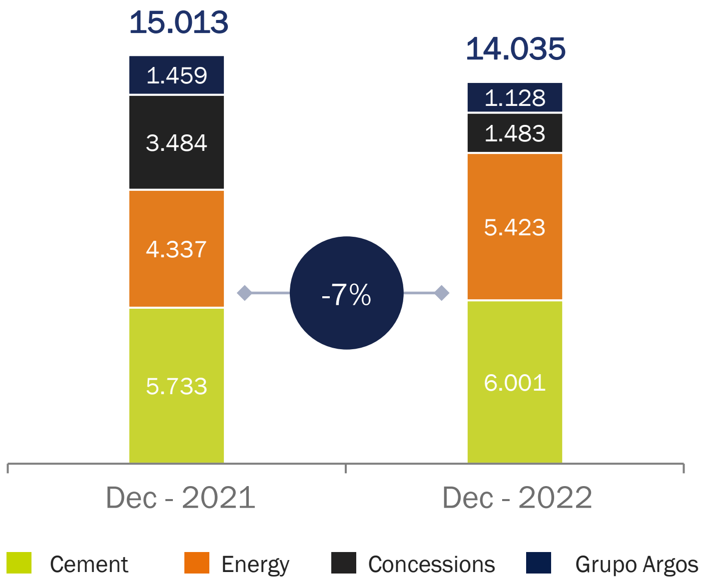
Consolidated debt

COP bn



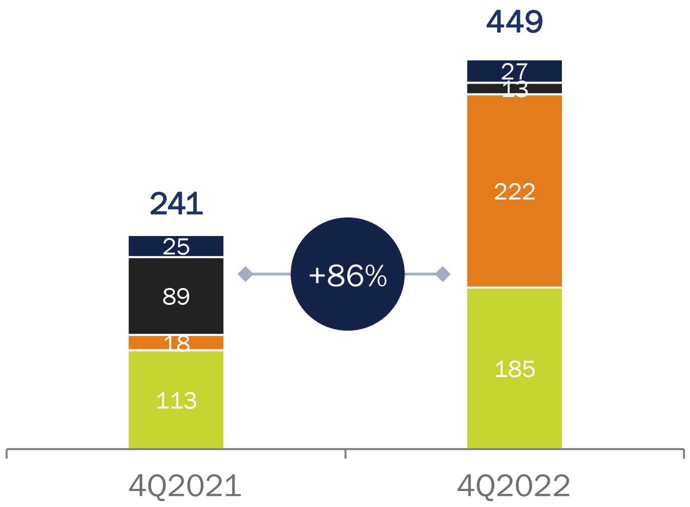
Net debt[1]

COP bn



Net financial expenses

COP bn



- Amortization of COP 1 tn over the last 12 months offset the impact of the peso's devaluation against the dollar (21% during 2022)
- AAA Credit rating from Fitch Ratings with a stable outlook (for Grupo Argos's separated debt) and AA+ from S&P with a stable outlook (for Grupo Argos's consolidated debt)

1. Net debt excludes restricted cash and equivalents

GRUPO ARGOS RESULTS 4Q2022

Separated EBITDA grows 13% YOY

Summary P&L

COP bn	Quarterly Results 4Q - 2022	4Q - 2021	Var.(%)	Cumulative Results for the Year Dec-22	Dec-21	Var.(%)
Revenue	**156**	**73**	**113%**	**779**	**653**	**19%**
Costs and other expenditures	58	34	71%	126	114	11%
GA Expenses	60	35	72%	191	136	40%
Operating Inc.	**38**	**4**	**759%**	**462**	**402**	**15%**
Ebitda	**39**	**9**	**339%**	**476**	**420**	**13%**
Ebitda Margin	*25%*	*12%*	*1269 bp*	*61%*	*64%*	*-325 bp*
Inc. before taxes	**15**	**-22**	**166%**	**357**	**310**	**15%**
Taxes	6	-13	143%	11	-26	142%
Current	*5*	*0*	1636%	*5*	*-1*	431%
Deferred	*1*	*-13*	106%	*6*	*-25*	125%
Net Income	**9**	**-9**	**199%**	**346**	**336**	**3%**
Net Margin	*6%*	*-12%*	*1823 bp*	*44%*	*52%*	*-713 bp*

Summary P&L - Proforma*

COP bn	Quarterly Results 4Q - 2022	4Q - 2021	Var.(%)	Cumulative Results for the Year Dec-22	Dec-21	Var.(%)
Revenue	**156**	**208**	**-25%**	**764**	**747**	**2%**
Ebitda	**39**	**143**	**-73%**	**461**	**515**	**-11%**
Ebitda Margin	*25%*	*69%*	*-4428 bp*	*60%*	*69%*	*-867 bp*
Net Income	**9**	**125**	**-93%**	**331**	**431**	**-23%**

COP 779 bn

Accumulated revenue grows 19% compared to the same period of the previous year

COP 476 bn

Accumulated EBITDA grows 13% compared to the same period of the previous year

* Proforma adjustments only incorporate M&A transactions and non-recurring transactions for Grupo Argos

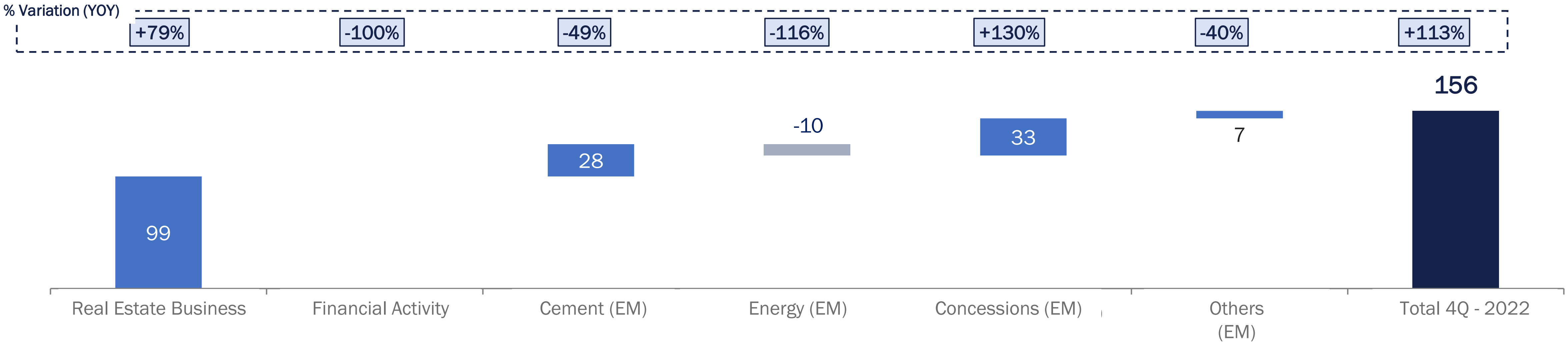
- 2021: 4Q) Divestment of Celsia Move + Divestment of DNA + BTA (DR concessions)
- 2022: 2Q) Laurel PA + Sale and contribution to Odinsa roadway vertical

GRUPO ARGOS RESULTS 4Q2022

Separated revenue was COP 156 billion during 4Q2022

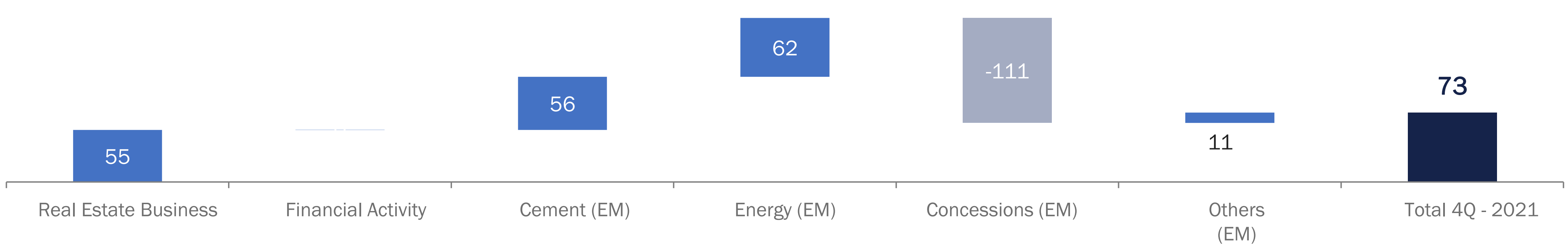
Revenue distribution 4Q2022

COP bn



Revenue distribution 4Q2021

COP bn

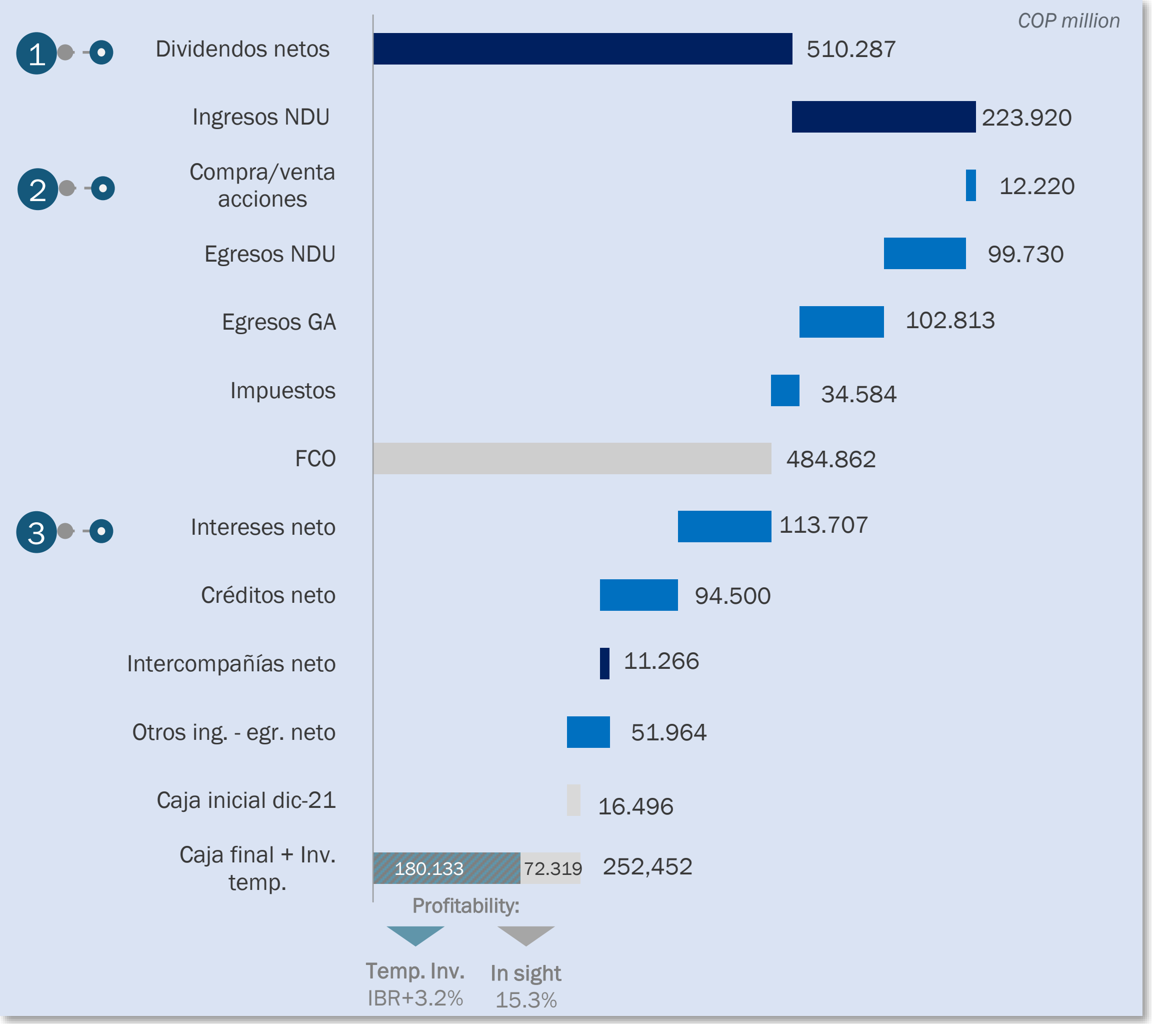


GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

Available: we closed the year with a flexible cash position of COP 252 billion

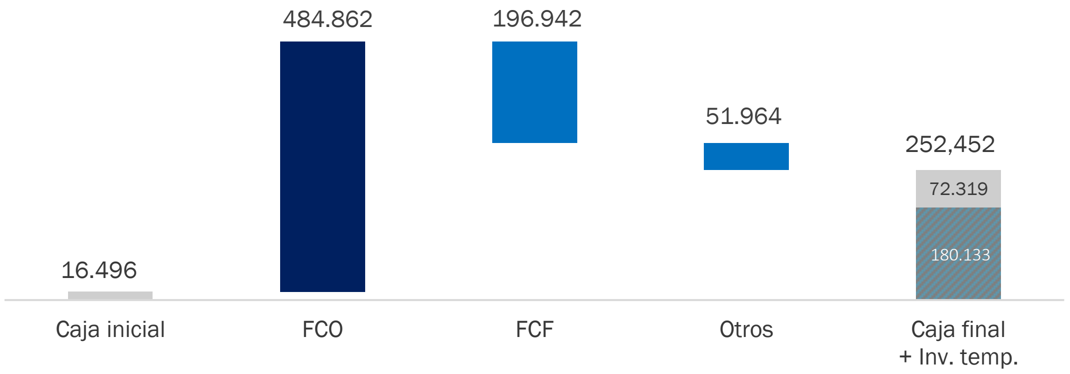
Cash flow



Notes

COP million

1. Div. received: **826,107** (Odinsa: 360,957). Div. Paid: **325,820**
2. Purchased **3,088,365** shares. CemArgos
3. Financial expenditure **152,177**, financial returns **38,469**



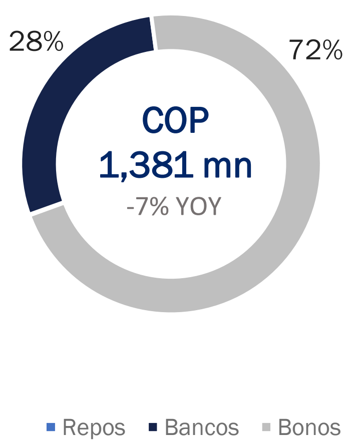
GRUPO ARGOS
Inversiones que transforman

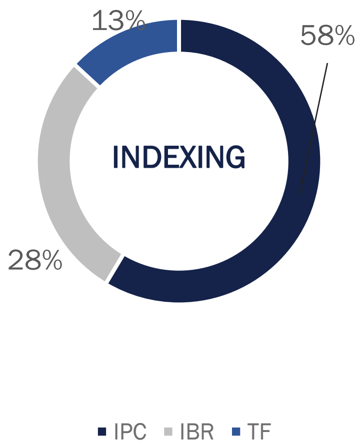
GRUPO ARGOS RESULTS 4Q2022

Cost of debt increases less than inflation thanks to hedging strategies

Indebtedness[1]

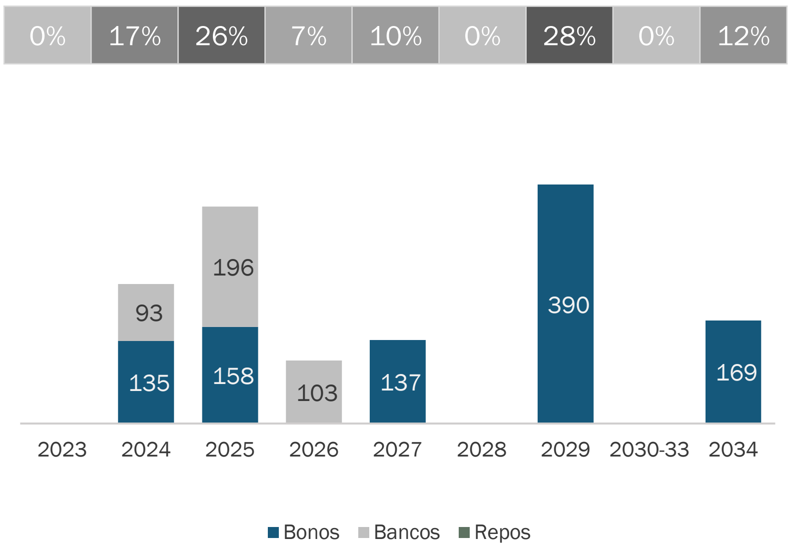
COP bn



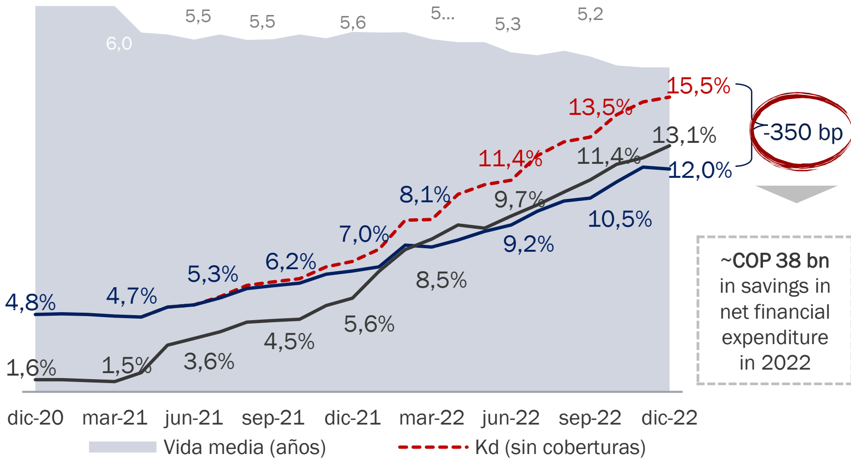


Maturity profile (capital)

COP bn



Cost of debt and half-life



Gross Debt / Dividends

1.7x

Vs 3.1x in December 2021

Gross Debt / Portfolio[2]

11%

Vs. 12% in December 2021

Cost of Debt

12.0%

Vs. 5.6% in December 2021

1 Only includes capital balance 2. Portfolio of listed shares at the end of month price + Share in Pactia

GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

Grupo Argos has the highest credit rating from Fitch and S&P

FitchRatings

AAA[1]
Stable
June 2022

- **Credit quality and dividend flow stability** even in challenging environments
- **Dividends exceeded expectations**
- **Reduction in leveraging indicators** from 3.5x to 3.1x and an expectation of 2.0x for the future
- **Robust capital structure** with medium and long term debt maturities
- **Adequate liquidity and a solid** investment **portfolio** (loan to value ~10%)

STANDARD & POOR'S

AAA[1]
Stable
May 2022

- **Fulfilment of key milestones** that **enabled debt reductions** and **capital structure optimizations** (i.e. divestment of non-strategic assets, platform consolidation)
- **Leverage indicators** (Net Debt/EBITDA) between **2x - 3x**
- **Diversification** by business and geography
- **Ability to make operations more flexible** in adverse conditions as evidenced by the pandemic

ARGOS	CELSIA	ODINSA	OPAIN
AA	AAA	AA	BB+
Positive May 2022 (Fitch)	Stable May 2022 (S&P)	Stable June 2022 (Fitch)	Negative April 2022 (Fitch)

1 Fitch's rating refers to Grupo Argos separately. S&P refers to Grupo Argos consolidated

GRUPO ARGOS RESULTS 4Q2022

Grupo Argos was included in the Top 10 of MERCO Empresas and highlighted on Bloomberg's Equality Index

MERCO

Sector Ranking

Posición	Empresa
1	GRUPO ARGOS
2	ORGANIZACIÓN ARDILA LÜLLE
3	GRUPO BOLÍVAR
4	VALOREM
5	GRUPO COOMEVA

Ranked 1st in business conglomerates

Companies Ranking

Posición	Empresa	Puntuación	Anterior
1	BANCOLOMBIA	10000	=
2	ECOPETROL	9990	↑ 5
3	GRUPO NUTRESA	9724	↓ 2
4	ALPINA	9436	↓ 3
5	BAVARIA	8893	↑ 6
6	SURA	8753	↓ 4
7	CREPES & WAFFLES	8193	↑ 8
8	GRUPO ÉXITO	8161	↑ 13
9	GRUPO ARGOS	8132	↑ 14
10	DAVIVIENDA	8007	↑ 12

Ranked 9 overall

Rose 14 places since 2020

2020: ranked 23

2021: ranked 14

2022: ranked 9

Bloomberg Gender Equality Index

Bloomberg Gender-Equality Index 2023

Second consecutive year among the best performing companies in diversity and inclusion globally

Five pillars evaluated:

1. Female leadership and talent pipeline
2. Pay equality and parity
3. Inclusive language
4. Sexual harassment policies
5. Pro-woman brand.

- The Index measured over **600 companies in 50 countries, 484 of which were included on the ranking.**
- **Grupo Argos** is one of three Colombian companies highlighted

GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

2022 Results Guidance

Revenue 2022e	EBITDA 2022e	Net Income 2022e
21.3 *COP trillion*	5.2 *COP trillion*	1.4 *COP trillion*
17.0 – 17.5 *COP trillion*	**4.4 - 4.6** *COP trillion*	**1.2 - 1.3** *COP trillion*

We surpassed the guidance for Grupo Argos consolidated results in 2022

(*projections* exclude the effect of non-recurring transactions)

GRUPO ARGOS
Inversiones que transforman

2023 Results Guidance

22.0 - 22.5

COP trillion

Revenue 2023e

5.2 - 5.5

COP trillion

EBITDA 2023e

Guidance for 2023 Consolidated Grupo Argos results

(*projections* exclude the effect of non-recurring transactions)

Annexes

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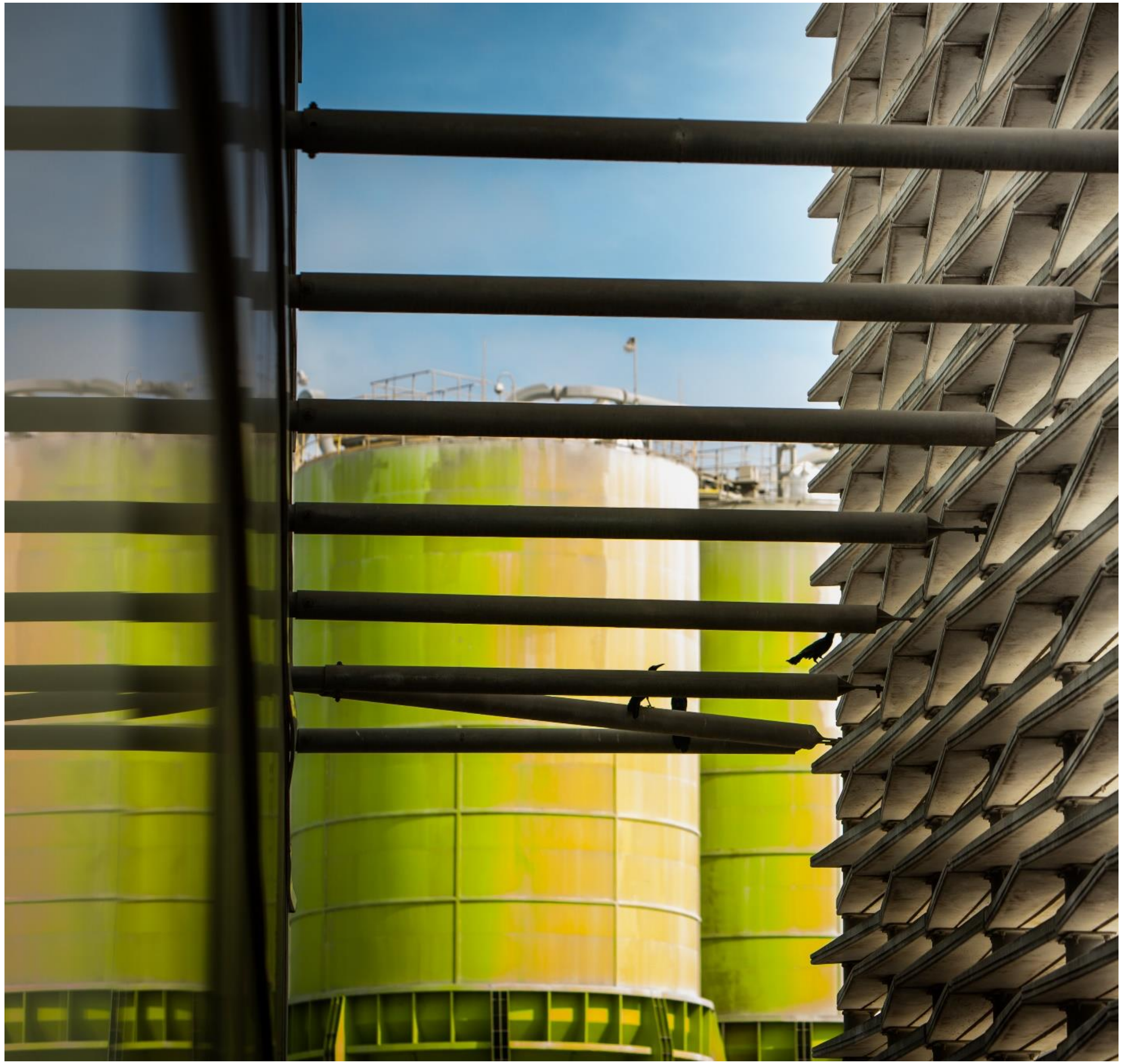
Inversiones que transforman

GRUPO ARGOS

Inversiones que transforman

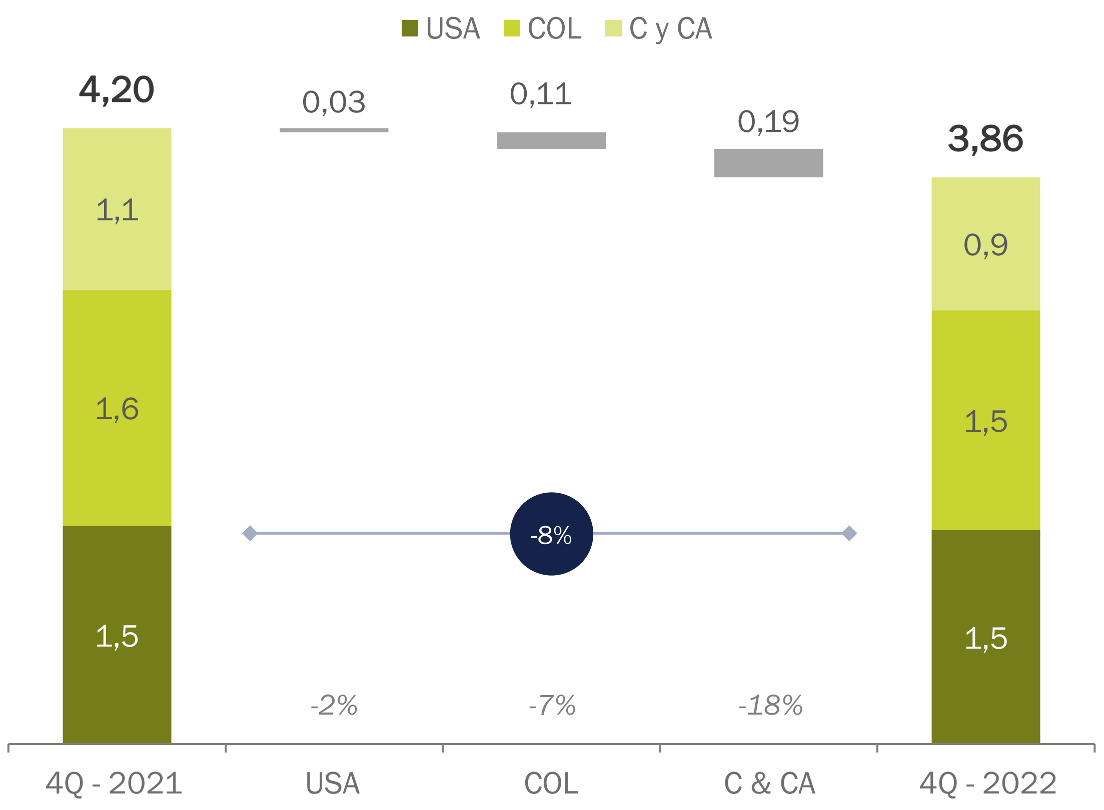
Cement Business



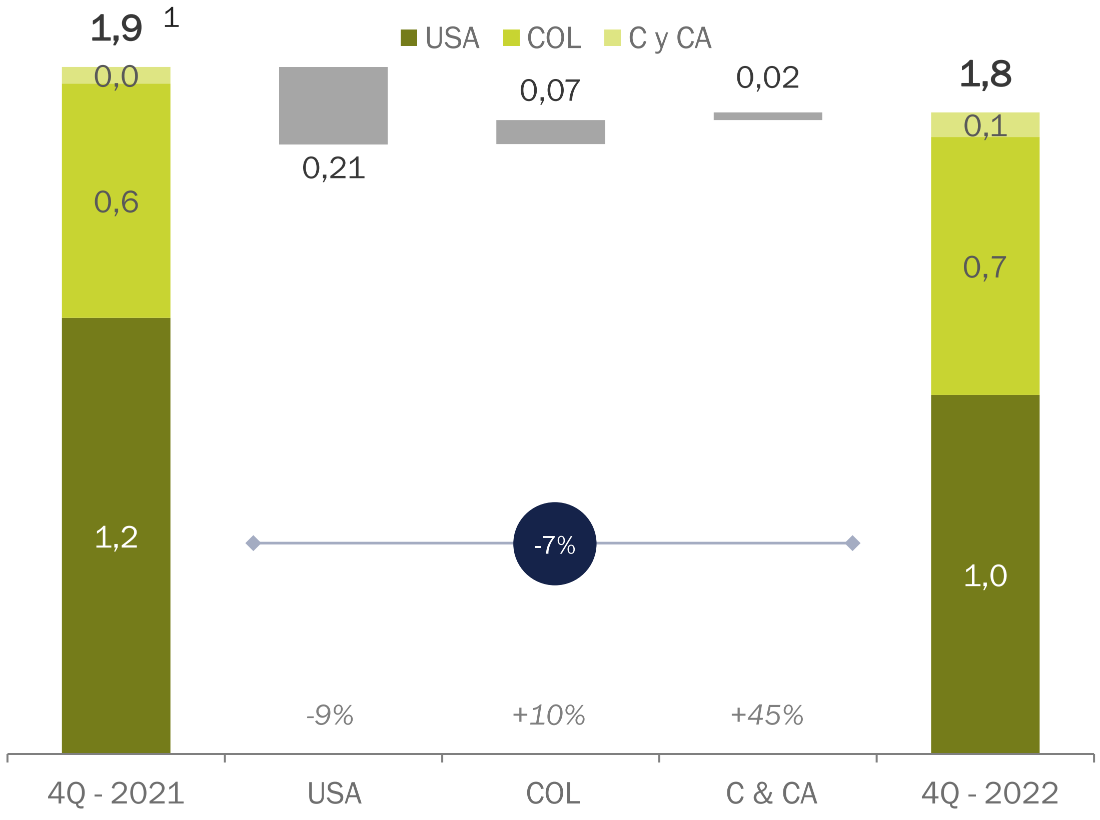
GRUPO ARGOS RESULTS 4Q2022

Cement volumes end the quarter at 3.9 million tons shipped

Cement Volumes *millions of tons*



Concrete Volumes *millions of m^3*



- In Colombia, the residential segment maintains its positive trend with a 28.8% (YOY) increase in construction licenses, and construction starts grew by 17% (YOY)
- U.S. 4Q2023 volumes were affected by December frosts that particularly affected the Carolinas operations.

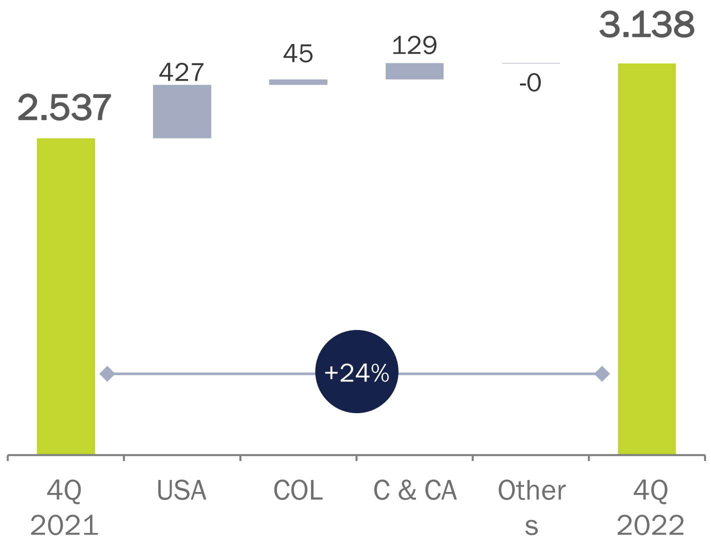
[1] 4Q2021 excludes volume from Pelican & Pine (divested asset) representing 113 M m3

GRUPO ARGOS
Inversiones que transforman

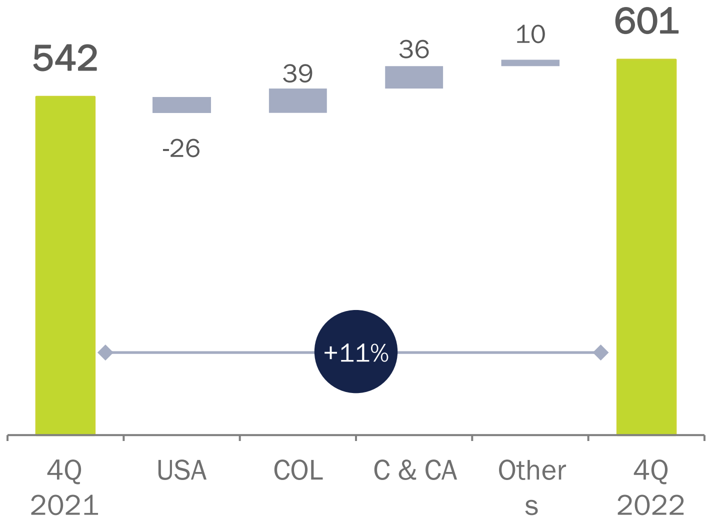
GRUPO ARGOS RESULTS 4Q2022

Cost inflation affected margins for the period even with 24% revenue growth

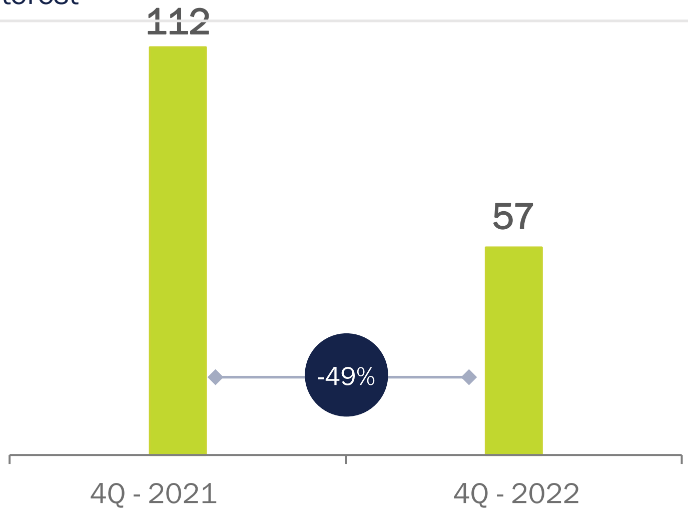
Revenue *COP bn*



Ebitda *COP bn*



Net profit to the controlling interest *COP bn*



- Revenue grows 24% across all company regions driven by a favorable volume and pricing dynamic
- EBITDA for the period closed 23% above 4Q2021 levels
- Net income was affected by COP 187 billion in non-recurring events that did not represent cash outflows.

1. EBITDA drops 1% when eliminating the effect of the divestment in RMC plants in the USA during 1Q2022

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Inversiones que transforman

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Inversiones que transforman

Energy Business

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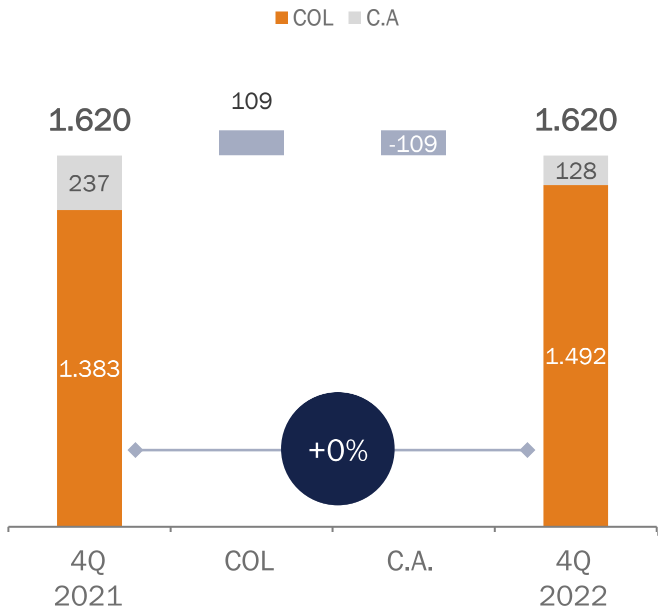
Inversiones que transforman

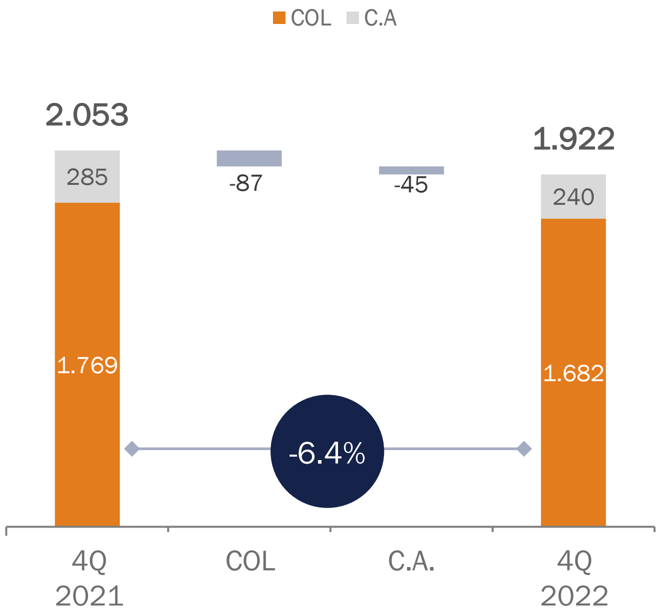
GRUPO ARGOS RESULTS 4Q2022

Cumulative generation for the year grows 11% compared to 2021

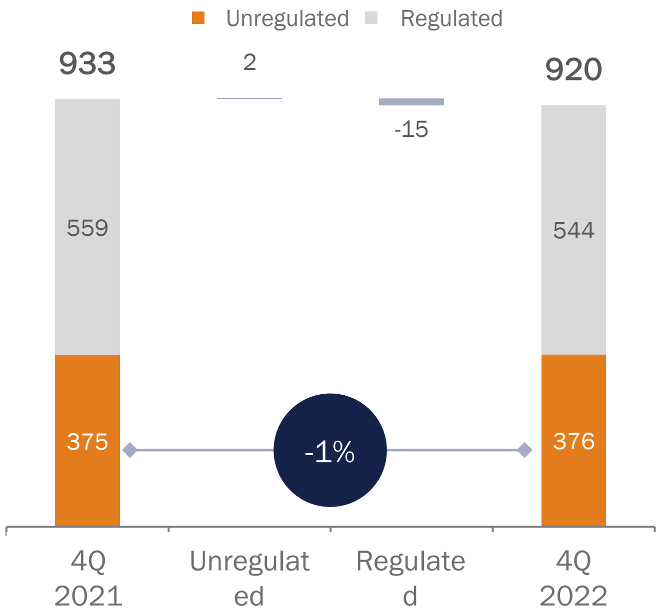
Generation (GWh)



Energy Sales (GWh)



Commercialization (GWh)



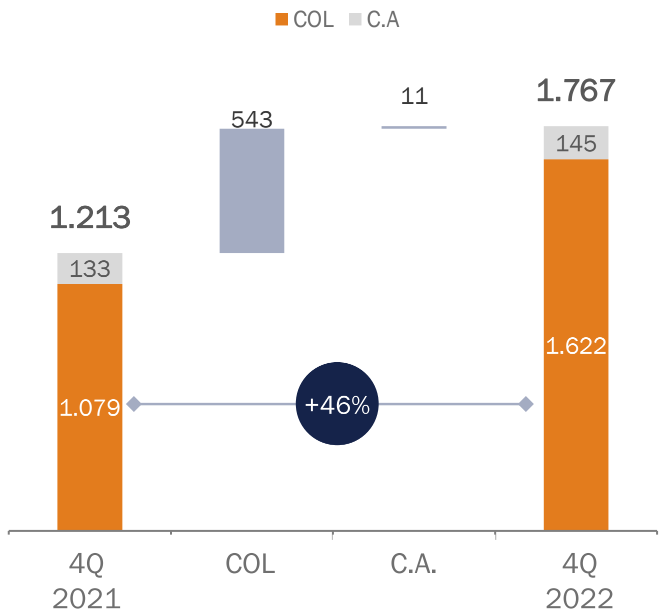
- Cumulative generation +11% YOY mainly due to increased generation in Colombia (+14%)
- National reservoir levels closed out December 2022 at 79%

GRUPO ARGOS
Inversiones que transforman

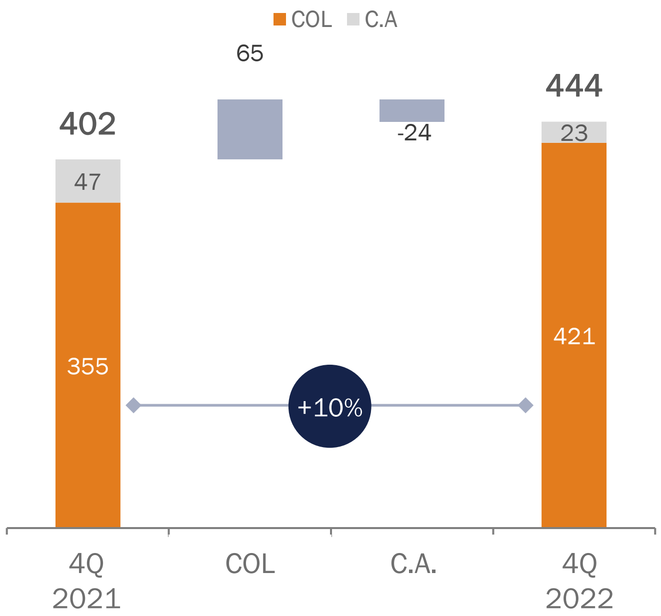
GRUPO ARGOS RESULTS 4Q2022

Revenue and EBITDA grow by double digits at Celsia

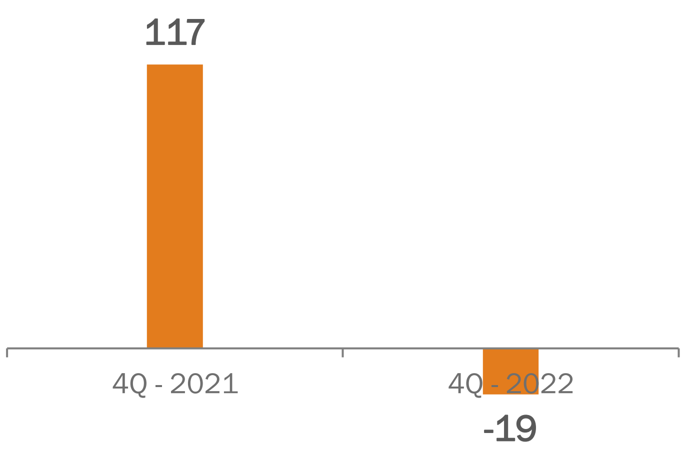
Revenue *COP bn*



Ebitda *COP bn*



Net income controlling interest *COP bn*



- Cumulative revenue +34% YOY to COP 1.3 tn with growth in all businesses. Growth in electricity generation (+53% YOY) and network use and connections (+30% YOY) are highlights.
- EBITDA grows +34% YOY to COP 424 billion due to higher growth in Colombia (+35%) of T&D contributions, higher contributions from the generation business, and exchange sales accompanied by a higher PBN
- 4Q2022 results were affected by non-recurring events: i) Sale of the "Tariff Path" portfolio to the IDB ($64,136), partially offset by the valuation of these accounts receivable at $31,005, for a net effect of ($33,117), impairment of Porvenir ($31,062)* Impairment of accounts receivable ($22,189) => Mainly impairment of account receivable with CNC del Mar* Impairment of BLM liquidation trust in Central America ($21,200)

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Inversiones que transforman

Concessions Business

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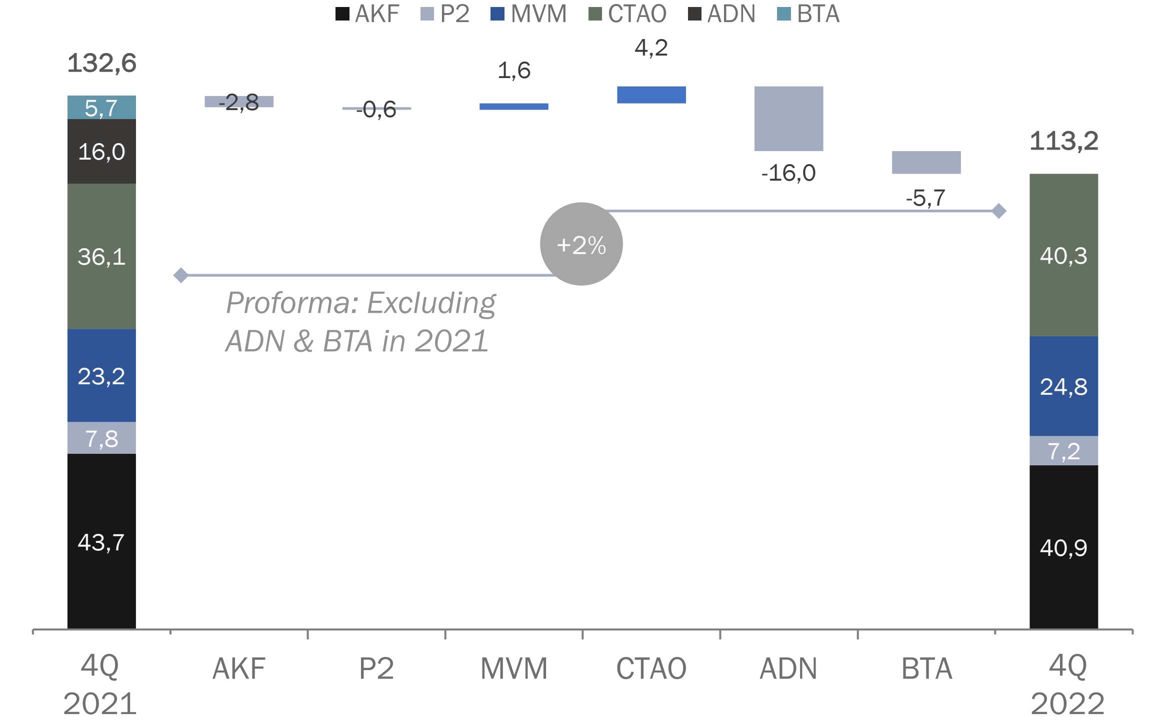
GRUPO ARGOS RESULTS 4Q2022

Airport traffic in December 2022 was higher than in December 2019

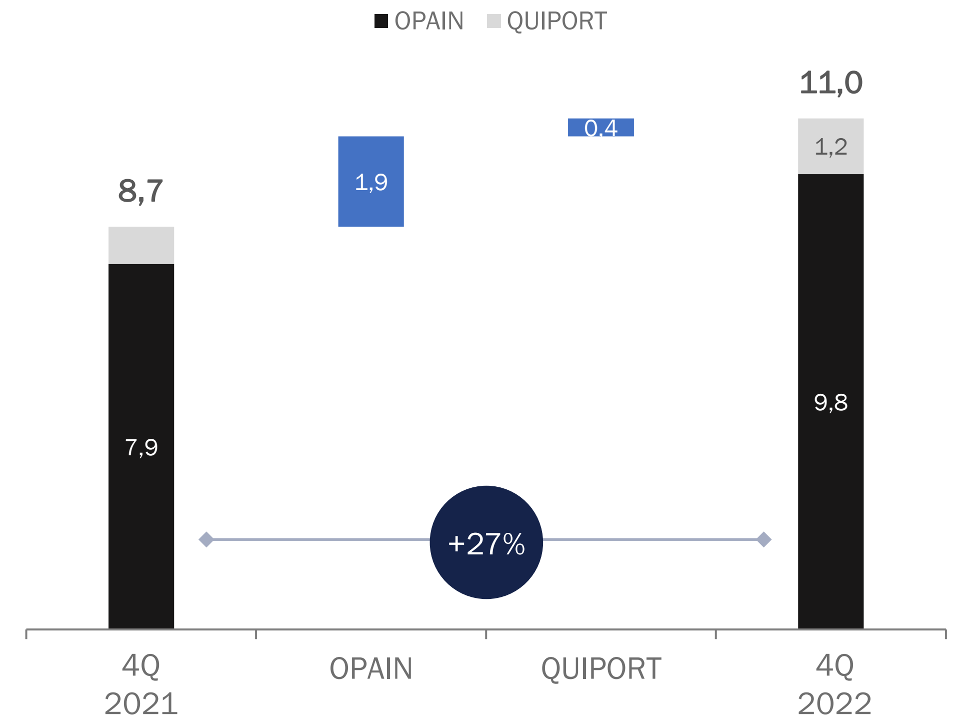
Average daily vehicles

Thousands of vehicles



Airport traffic

Millions of passengers (PAX)



- Traffic on Odinsa's roadway concessions in Colombia increased significantly to 113 thousand total vehicles per day mobilized during the quarter, which, after excluding the effect of divestments in ADN and BTA implies 2% growth in average daily traffic
- 3.8 million passengers moved through Odinsa airports in December 2022, surpassing the figure registered in December 2019 by 7%

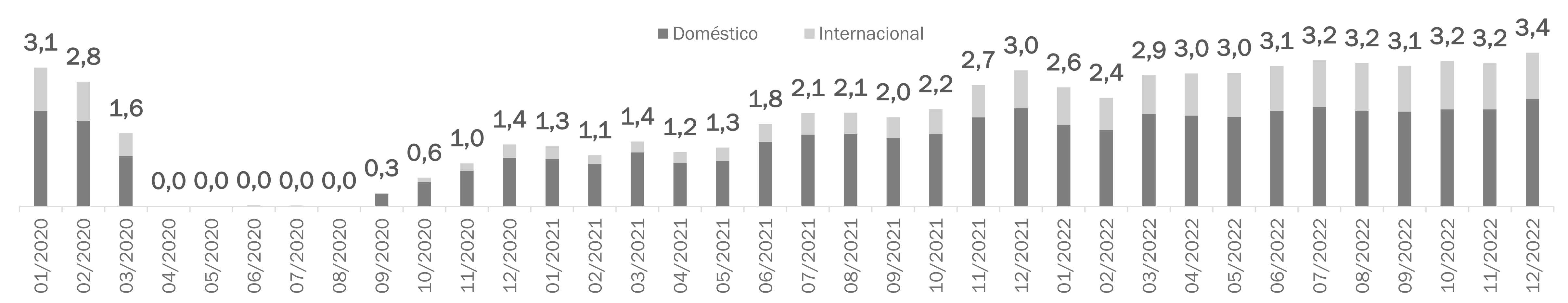
GRUPO ARGOS
Inversiones que transforman

GRUPO ARGOS RESULTS 4Q2022

Opain had mobilized 3.4 million PAX at the end of December, +8% compared to December 2019

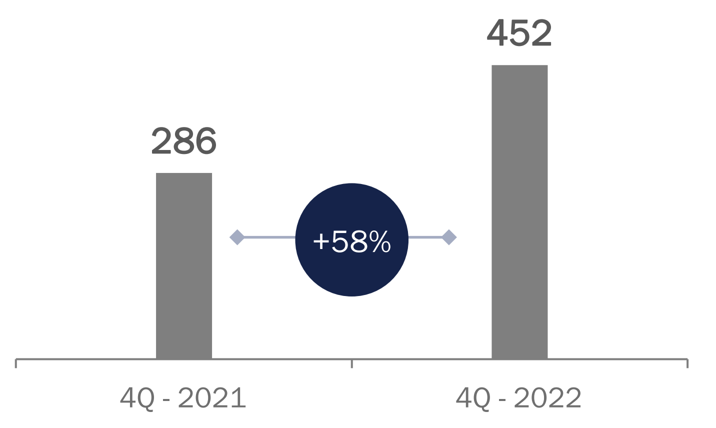
Passengers

Millions of passengers (PAX)



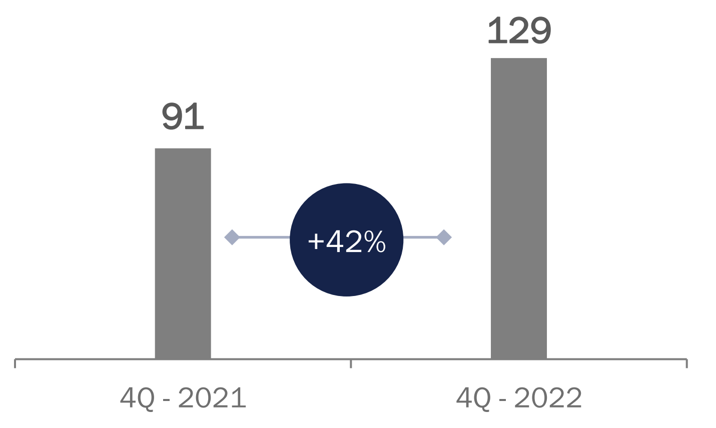
Revenue

COP bn



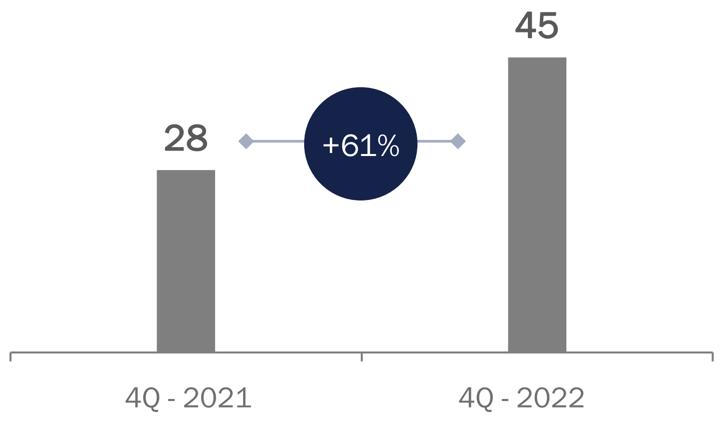
Ebitda

COP bn



Net Income

COP bn



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